



Housing Authority of the City of Pittsburgh

Moving to Work Demonstration Program Year 15 (FY 2015) Annual Plan

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Housing Authority of the City of Pittsburgh

Moving To Work Annual Plan

2015

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Section 1. Introduction

B. Overview of HACP Moving To Work Goals and Objectives

HACP's overarching Moving To Work Goals are as follows:

1. To reposition HACP's housing stock to preserve and expand affordable housing options and stabilize neighborhoods. These efforts are designed to result in housing that is competitive in the local housing market, is cost-effective to operate, provides a positive environment for residents, and provides both higher quality and broader options for low-income families; and,
2. To promote independence for residents via programs and policies that promote work and self-sufficiency for those able, and promote independent living for the elderly and disabled.

In pursuit of these goals, HACP will continue Moving To Work Activities initiated in prior years, and proposes two new activities for 2015. These initiatives are summarized below, with details available in Sections III and IV.

Proposed New Activity Summary

HACP is proposing the following new activities in this 2015 Annual Plan.

1. Preferred Owners Program

HACP proposes to develop a Preferred Owners Program to encourage high-quality properties and increased housing choice for residents, as well as increased cost effectiveness of inspections. Owners and property managers who participate in the HCV program will have the opportunity to apply for membership in the Preferred Owners Program. The program requirements include passing the initial HQS inspections for three consecutive years, committing to completing trainings to improve their ability to work with HCV voucher holders, and committing to leasing to more than one HCV voucher holder. In return, Preferred Owners will enjoy benefits such as priority inspection scheduling, vacancy payments, biennial inspections, acceptance of prior inspections when a unit is vacated and re-leased to a voucher holder within 60 days of the previous annual or initial inspection, and priority placement on HACP's property listing web page. HACP anticipates increases in property listing as well as increases in new HCV landlords.

2. Pre-Approval Inspection Certification for Multi-Unit Housing

The HCV program proposes conducting, and accepting for tenancy approval, Pre-Approval Inspection Certifications in multi-unit housing if those units are leased to a HCV program participant within 60 days of the pre-tenancy HQS inspection certification. All units seeking Pre-Approval Inspection Certification must be vacant at the time the HQS inspection occurs and must remain vacant until a Request for Tenancy Approval is submitted for the unit. Pre-Approval Inspection Certification status will only be accepted for tenancy approvals during the 60 day period after the unit passes HQS inspection.

The Pre-Approval Inspection Certification process will apply to buildings with 4 or more units located within a single structure. HACP anticipates that the streamlined, initial inspection process for multi-unit properties will increase the number of units available for rent to HCV program participants.

Ongoing/Implemented Activities Summary

1. Modified Rent Policy for the Section 8 Housing Choice Voucher Program

Building on the modified rent policy developed for the Low Income Public Housing Program and approved in 2008, HACP received approval in 2011 to require that any non-elderly, able-bodied head of household who is not working to either a) participate in a self-sufficiency program, including but not limited to the HACP Family Self-Sufficiency program (FSS), other Local Self-Sufficiency program (LSS), welfare to work, or other employment preparation and/or training/educational program or b) pay a minimum tenant payment of \$150.00 per month. This policy provides additional incentives for families to work or prepare for work and increases overall accountability.

HACP's objectives for this program include increased participation by voucher holders in self-sufficiency, welfare to work and other training and education programs; increased levels of employment and earned income by participants; and potentially reduced Housing Assistance Payment costs to the Authority.

2. Modified Rent Policy for the Low Income Public Housing Program.

As approved in 2008, HACP requires that any non-elderly, able-bodied head of household who is not working to either participate in the Family Self-Sufficiency Program or pay a minimum rent of \$150.00 per month. Hardship exemptions are permitted. This policy provides additional incentives for families to work or prepare for work. HACP's objectives for this program include increased participation in the Family Self-Sufficiency Program, increased rent collections, and increased level of families working.

3. Revised recertification requirements policy.

As approved in 2009 and 2010, HACP may operate both the Low Income Public Housing Program and the Housing Choice Voucher Program with a recertification requirement modified to at least once every two years. Changes in income still must be reported, and standard income disregards continue to apply. This policy change reduces administrative burdens on the Authority, thereby reducing costs and increasing efficiency. HACP's objectives for this initiative are reduced staff time and thus reduced costs, and improved compliance with recertification requirements by tenants and the HACP.

4. Homeownership Program Policies

- a. Operation of a combined Low Income Public Housing (LIPH) and Housing Choice Voucher (HCV) Homeownership Program;
- b. Homeownership Program assistance to include soft-second mortgage assistance coupled with closing cost assistance, homeownership and credit counseling, and foreclosure prevention only;

- c. Homeownership Program eligibility includes persons on the LIPH and HCV program waiting list; or persons otherwise eligible for the public housing or Housing Choice Voucher Programs but may not be current participants or currently on an HACP waiting list.
- d. Establishing a Homeownership Soft-second mortgage waiting list.

As approved in 2007, HACP operates a single Homeownership Program open to both Low Income Public Housing and Housing Choice Voucher Program households. This approach reduces administrative costs, and expands housing choices for participating households. HACP also believes this program provides incentives for families to pursue employment and self-sufficiency through the various benefits offered; however, HUD's standard metrics do not effectively apply to this initiative so it is removed as a formal goal.

As approved in 2010, HACP's homeownership program includes the availability of soft-second mortgage assistance, which increases affordability and thus housing choice for eligible families while decreasing costs to the HACP. As the number of soft-second mortgages may be limited based upon budgeted spending authority, it was necessary to establish a waiting list for soft-second mortgages to ensure fair award of available funds.

Also approved in 2010 was expansion of Homeownership Program eligibility and assistance to persons on the HACP waiting lists for Public Housing and the Housing Choice Voucher program. This was further expanded in August 2013 to include those otherwise eligible but not currently a participant of the HCV or LIPH programs or on any HACP waiting lists.

HACP's objectives for this program are to maintain or increase the level of participation in homeownership program activities and the number of families achieving homeownership.

5. Modified Housing Choice Voucher Program policy on maximum percent of Adjusted Monthly Income permitted.

Originally approved in 2002, HACP's operation of the Housing Choice Voucher Program allows flexibility in the permitted rent burden for new tenancies, or affordability. Specifically, the limit of 40% of Adjusted Monthly Income allowed for the tenant portion of rent is used as a guideline, not a requirement. HACP continues to counsel families on the dangers of becoming overly rent burdened, however, a higher rent burden may be acceptable in some cases. This policy increases housing choice for participating families by giving them the option to take on additional rent burden for units in more costly neighborhoods. HACP's objective for this initiative is to increase housing choices for participating families.

6. Modified Payment Standard Approval.

Originally approved in 2004, HACP is permitted to establish Exception Payment Standards up to 120% of Fair Market Rent (FMR) without prior HUD approval. HACP has utilized this authority to establish Area Exception Payment Standards and to allow Exception Payment Standard as a Reasonable Accommodation for a person with disabilities. Allowing the Authority to conduct its own analysis and establish Exception Payment Standards reduces administrative burdens on both the HACP and HUD (as no HUD approval is required) while expanding housing choices for participating families.

HACP does not propose any Area Exception Payment Standards for 2015, but plans to explore this option in 2015. HACP will continue to allow an Exception Payment Standard of up to 120% of FMR as a reasonable accommodation for persons with disabilities.

In 2013 HACP received approval of a modification to this activity allowing HACP to establish an Exception Payment Standard of up to 120% of FMR for new construction or rehabilitation that creates fully accessible units meeting the requirements of the Uniform Federal Accessibility Standard (UFAS) in order to promote and support the creation of additional accessible units available to low-income families.

HACP's objective for this initiative is to expand housing choices for eligible families.

7. Use of Block Grant Funding Authority to support Development and Redevelopment Activities through the Step Up To Market Financing Program.

Originally approved in 2012, HACP is permitted the Use of Single Fund Flexibility to support development and redevelopment via the *Step Up To Market Financing Program*. HACP will expand its use of the Block grant authority authorized in the Moving To Work Agreement to leverage debt to fund public housing redevelopment and modernization in order to address additional distressed properties in HACP's housing stock. Specifically, HACP will identify properties for participation in the Step Up To Market Program and will utilize one or more strategies, subject to any required HUD approvals, including but not limited to, the following: Project basing HACP units without competitive process; Determining a percentage of units that may be project-based at a development up to 100% of units; Project basing units at levels not to exceed 150% of the FMR as needed to ensure viability of identified redevelopment projects (subject to a rent reasonableness evaluation and a subsidy layering review); and Extending Eligibility for project based units to families with incomes up to 80% of AMI.

HACP will submit full development proposals to HUD as per standard protocols.

On-Hold Activities

HACP activities that could be considered as 'on hold' are actually subsets of implemented activities. They are as follows:

- i. Exception Payment Standard Areas. HACP suspended its Exception Payment Standard Area in order to reduce costs and streamline administration. Depending on future funding, and changes to the local market, HACP may develop new exception payment standard areas to increase housing choice for voucher families.
- ii. Elements of The Step Up To Market Financing Program have been employed in Addison Terrace Phase I, and plans continue to include utilization of some elements of this initiative for further Addison redevelopment and Hamilton Larimer through the Choice Neighborhood Grant (see above and Section IV).

Other Activities

Several activities that utilized Moving To Work Authority, but are not specified as specific initiatives waiving specific regulations, were previously included in the initiative section but no longer require that separate listing. They are as follows:

- Use of Block Grant Funding Authority to support Development and Redevelopment, Enhanced and Expanded Family Self-sufficiency and related programming, and the HACP MTW Homeownership Program.
 - Originally approved with the initial Moving To Work Program and expanded to include homeownership and resident service programs in subsequent years, HACP continues to

use Moving To Work block grant funding to support its Moving To Work Initiatives. Additional information on the use of Single Fund block grant authority is included in other sections of this MTW Plan, particularly Section V. on Sources and Uses of funds.

- **Energy Performance Contracting**
 - Under HACP's Moving To Work Agreement, HACP may enter into Energy Performance Contracts (EPC) without prior HUD approval. HACP will continue its current EPC, executed in 2008, to reduce costs and improve efficient use of federal funds.
 - HACP's current EPC included installation of water saving measures across the authority, installation of more energy efficient lighting throughout the authority, and installation of geo-thermal heating and cooling systems at select communities. It was completed in 2010, with final payments made in 2011. Monitoring and Verification work began in 2011, with the first full Monitoring and Verification report completed for the 2012 year. HACP's objectives include realizing substantial energy cost savings. HACP reports on the EPC in the MTW Annual Report.
- **Establishment of a Local Asset Management Program.**
 - In 2004, prior to HUD's adoption of a site based asset management approach to public housing operation and management, HACP embarked on a strategy to transition its centralized management to more decentralized site-based management capable of using an asset management approach. During HACP's implementation, HUD adopted similar policies and requirements for all Housing Authorities. Specific elements of HACP's Local Asset Management Program were approved in 2010, as described in the Appendix, Local Asset Management Program. HACP will continue to develop and refine its Local Asset Management Program to reduce costs and increase effectiveness.

Closed Out Activities

Since entering the Moving To Work Program in 2000, HACP has also instituted a number of Moving To Work initiatives that in 2014 no longer require specific Moving To Work Authority. Some of those initiatives are:

1. Establishment of Site Based Waiting Lists.
2. Establishment of a variety of local waiting list preferences, including a working/elderly/disabled preference and a special working preference for scattered site units.
3. Modified Rent Reasonableness Process

Transition to Site Based Management and Asset Management, including Site Based Budgeting and Accounting.

Long Term Goals and Vision

HACP's vision for its Moving To Work Program through 2018, and potentially beyond, builds upon the vision of HACP's 2001-2014 Moving To Work Plans. This vision is built around two major themes that together will achieve the three statutory objectives of the Moving To Work Demonstration Program.

Theme one is to reposition HACP's housing stock to compete in the local market, stabilize neighborhoods, improve operational efficiencies, and expand housing choices for low-income families.

Theme two is to promote self-sufficiency and independent living through a variety of enhanced services and policy adjustments. These programs and policies are designed to provide incentives to work for adult, able bodied, non-elderly heads of households and family members, and to promote social and academic achievement for children and youth. In addition to increasing economic self-sufficiency among assisted families, these programs and policies are expected to result in increased revenue for the Housing Authority (increasing the cost effectiveness of federal expenditures) while increasing housing choices for families (with increased work and income they will have additional housing choices both within the HACP portfolio and in the larger housing market).

While the mechanisms to effectively measure all of these expected outcomes continue to be developed (especially those that are cumulative and long-term) shorter-term measures are in place for each specific MtW initiative. HACP is also adding HUD's Standard Metrics, to the extent possible, to its tracking of MTW initiative impacts. See Section IV for more detailed information on the specific initiatives.

Repositioning of HACP's Housing Stock

Since the initial HACP Moving To Work Annual Plan in 2001, a major component of HACP's Moving To Work strategy has been to reposition HACP's housing stock through a) preservation of successful developments and b) revitalization of distressed developments through strategic investments that re-link public housing properties to their surrounding neighborhoods and act as a driver of other public and private investments to revitalize entire neighborhoods.

Initiated prior to Moving To Work through three HOPE VI redevelopment projects and continued through the Moving To Work Program, HACP has achieved great success. Allequippa Terrace, Manchester Apartments, Bedford Additions and Garfield Heights are replaced by Oak Hill, multiple properties across Manchester virtually indistinguishable from their neighbors, the Bedford Hills apartments, and Garfield Commons. Addison Terrace and Hamilton Larimer are in the process of being replaced by Skyline Terrace (Addison Redevelopment) and a new to be named Larimer/East Liberty development. The new senior buildings Silver Lake, the Fairmont, the Commons at North Aiken and the Legacy are new positive anchors in their neighborhoods, replacing the distressed, and neighborhood distressing, East Hills, Garfield, Auburn Towers and Addison High Rises.

A by-product of these redevelopment efforts, which feature reduced densities, mixed income, and modern conveniences, is a reduced number of traditional public housing units. This is not inappropriate in Pittsburgh, which has seen city population decline substantially over the last 40 years. More important is that this is balanced by the addition of new affordable units supported by tax credits, and new units rented at market rates. In Pittsburgh, many of the new market rate units are affordable to families of modest income. Section 8 Housing Choice vouchers also support low income families, provide them choices in the housing market, and support occupancy of units available in the private market. This combination of approaches has enabled HACP to continue serving substantially the same number of families as would have been served absent the demonstration.

In 2012 and 2013, in light of continued erosion of funding available for affordable housing development and redevelopment, HACP engaged in extensive collaborative work with HUD and other partners to develop new mechanisms for financing redevelopment of distressed properties. The resulting Step Up To Market Financing Program, as detailed in Section IV was designed to be a key component of future HACP repositioning activities.

HACP has also invested in its successful housing in recent years, including completion of partial comprehensive modernization at the Glen Hazel and PA-Bidwell highrises, and many other improvements. A complete renovation and modernization of the Mazza Pavilion was completed late in 2011. Additional modernization work at many sites continues, with highlights noted below and in Section II. HACP completed a five year plan to create fully accessible units at all of its properties, and continues to create additional UFAS units each year. HACP is nearing completion of Addison redevelopment phase I creating 164 new PBV units. HACP also implemented an Energy Performance Contract for improvements that included the installation of energy efficient and cost saving geothermal heating (and cooling) systems at several developments.

HACP is committed to continuing these preservation and revitalization efforts, to the greatest extent feasible with the funding available, throughout the Moving To Work demonstration.

The charts at the end of this chapter show projected sources of funds that can be used for capital projects, and projected uses of those funds over the next ten years. All of these numbers reflect projected obligations (not expenditure) of funds, and are projections only and are subject change based upon funding levels and opportunities, financial and real estate market conditions, new or changing regulations or requirements, and other unforeseen developments.

The highlights of this plan are as follows:

- **Revitalize Addison Terrace**

Addison Terrace is only two blocks from the key Centre Avenue corridor in the Hill district which includes the following new facilities: the Legacy Apartments, the Hill Public Library, Shop 'N Save grocery store, and a branch of the YMCA. HACP worked closely with the larger Hill District Master Planning Process to plan redevelopment of the 1940's era Addison Terrace. Because of projected high costs for this redevelopment effort, including substantial infrastructure costs, and the scarcity of HOPE VI and other major grant programs, HACP worked with HUD and other partners to develop innovative financing strategies through Moving To Work to support this effort, resulting in the Step Up To Market Financing Program. HACP is nearing completion of 186 units in phase I of Addison redevelopment and is working diligently with its partners to finalize financing, site assembly, site preparation and construction of additional phases for 400 total units.

- **Plan for new development in the East End**

In parts of the East Liberty neighborhood of Pittsburgh, a significant market and development rebound has occurred. In the adjoining Larimer neighborhood, a long term and ongoing grassroots community planning process led to the completion of the Larimer Vision Plan. The Vision Plan, which focuses on the Larimer Avenue corridor spanning parts of both East Liberty and Larimer, is the basis for a growing consensus around neighborhood

revitalization strategies in these neighborhoods. Working with a variety of partners in Larimer and East Liberty, HACP is pursuing new development opportunities in these neighborhoods, including the Hamilton-Larimer and former Auburn Towers site on the border of East Liberty and Larimer. HACP will continue to work closely with other City agencies and neighborhood organizations to identify the opportunities with the potential for the greatest impact, and has invested in the planning process resulting in the Larimer Vision To Action Plan, which aims to identify specific activities to implement the Larimer Vision Plan. The Vision To Action Plan was the basis for the Choice Neighborhoods Implementation Gant application which was approved in 2014. A substantial portion of the \$30 million grant will be allocated toward the redevelopment of the nearby East Liberty Gardens project based voucher property in the East Liberty portion of the Vision area and new development of mixed finance and Project Based Voucher units.

- **Build on investments in Northview Heights**

After completing conversion of 63 units into 26 new UFAS units and 26 new non-UFAS units, and the ESCO funded geothermal heating and cooling system, HACP continues to build on these investments to solidify Northview Heights' rebound. In 2010 Force Account staff renovated an additional 30 units in the buildings that received UFAS units. In 2010 and 2011, work to replace the roofs on buildings that had not had roof replacements, and the siding on all of the family buildings, was completed. Continued investment in modernization of additional units, completing replacement of roofs, upgrading electrical systems and other improvements are continued in 2012 and 2013. In 2014 the remaining roofs and additional site work were completed. Planning is underway for modernization of kitchens and bathrooms in the family units and possible replacement of the deteriorating senior high rise. It is worth noting that as a result of past HACP activities at this site, occupancy reached 97% and continues to maintain an ample waitlist.

Modernize other successful but aging properties

HACP recognizes that existing properties cannot be neglected. In addition to regular funding for safety and REAC items at all properties, HACP includes in this plan larger modernization efforts at other properties over the next ten years, including window replacement and façade/EFIS repairs at several senior/disabled high rises and continued investment in its successful scattered sites portfolio.

Pursuit of Rental Assistance Demonstration Conversions

In order to secure the long-term viability of its existing housing stock, HACP will evaluate and pursue conversion of some public housing units to HUD contracts for multi-family housing rental assistance through the Rental Assistance Demonstration (RAD) Program. HACP submitted RAD applications for the following properties:

- Glen Hazel and Glen Hazel High Rise
- Murray Towers
- Oak Hill
- Other properties are also being evaluated; application will not be made without appropriate and required public notice and comments.

Below are two charts showing projected funding obligations over the next ten years. Not included in the charts are funding and financing strategies, including those that use MTW funding flexibility and support and leverage MTW funds to support redevelopment of these properties. As funding opportunities and financing mechanisms change, and creative approaches are devised, HACP will adapt and adopt the approaches that are most advantageous to the agency. These approaches include, but are not limited to, the following:

- Low Income Housing Tax Credits, Historic Tax Credits, and/or New Market Tax Credits
- Federal, State and Local Housing Trust Funds dollars as available.
- Other Federal, State and Local funds such as CDBG, HOME, PA Department of Community and Economic Development Programs, and others as can be secured.
- HUD's new and evolving financing and transformation initiatives, if authorized, or other similar approaches.
- Project basing up to 500 Housing Choice Vouchers.
- HACP's Moving To Work Step Up To Market Financing Program.
- Any and all other opportunities and mechanism that are available or can be identified that will assist HACP in furthering its goals under MTW and under the Low Income Public Housing and Housing Choice Voucher programs.

Other sections of the Annual Plan include specifics on the funding strategies to be utilized in specific development phases planned for 2015 and future Plans will include additional details for future phases. HACP will follow HUD protocols in submitting Mixed Finance proposals for approval.

SOURCES	PROJECTED SOURCES	2014	2015	2016	2017	2018	5-Year SubTotals	2019	2020	2021	2022	2023	5-Year Subtotals	10-Year Totals
	MtW Funding	14,394,353	13,391,245	7,000,000	7,000,000	7,000,000	48,785,598	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	35,000,000	83,785,598
	CFP Projected Future Funding	13,387,351	9,582,679	7,000,000	7,000,000	7,000,000	43,970,030	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	35,000,000	78,970,030
	RHF Projected Future Funding	5,006,459	3,000,000	5,585,089	4,843,363	4,337,687	22,872,598	2,520,655	2,520,655	2,520,655	671,742	572,220	8,805,927	31,678,525
	Choice Neighborhood Grant	0	25,500,000	4,500,000	0	0	30,000,000	0	0	0	0	0	0	30,000,000
	Cove Place - Conventional Mortgage	0	0	0	0	0	0	0	0	0	0	0	0	0
	MtW Reserves	40,634,327	0	0	0	0	40,634,327	0	0	0	0	0	0	40,634,327
TOTALS ALL PROJECTED SOURCES		73,422,490	51,473,924	24,185,089	18,843,363	18,337,687	186,262,553	16,520,655	16,520,655	16,520,655	14,671,742	14,572,220	78,805,927	265,068,480

PROPOSED USES		2014	2015	2016	2017	2018	5-Year Subtotals	2019	2020	2021	2022	2023	5-Year Subtotals	10-Year Totals	
USES	HACP-WIDE	Administrative	1,453,591	1,488,528	1,900,000	1,900,000	1,500,000	8,242,119	1,500,000	1,500,000	1,500,000	1,500,000	1,900,000	7,900,000	16,142,119
		Security	4,000,000	4,000,000	3,800,000	3,800,000	3,800,000	19,400,000	3,800,000	3,800,000	3,800,000	3,800,000	3,800,000	19,000,000	38,400,000
		504/UFAS misc	100,000	150,000	100,000	100,000	0	450,000	0	0	0	0	0	0	450,000
		Equipment (Range/Refrig, Vehicles, Other Misc)	0	64,527	0	0	530,000	594,527	300,000	300,000	309,000	318,270	327,818	1,555,088	2,149,615
		LBP Abatement - Other Misc Hazmat	100,000	300,000	100,000	100,000	100,000	700,000	100,000	100,000	100,000	100,000	100,000	500,000	1,200,000
		Concrete	100,000	0	100,000	100,000	100,000	400,000	100,000	100,000	100,000	100,000	100,000	500,000	900,000
		Green Physical Needs	0	300,000	0	0	0	300,000	0	0	0	0	0	0	300,000
		Demolition	100,000	100,000	100,000	100,000	0	400,000	0	0	0	0	0	0	400,000
		A/E Technical Services	800,000	700,000	400,000	400,000	200,000	2,500,000	0	0	0	0	0	0	2,500,000
		Resident Services	1,809,162	1,984,591	1,800,000	1,800,000	1,800,000	9,193,753	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	9,000,000	18,193,753
		Mis. Mod & FS Contingencies	950,000	800,000	950,000	950,000	950,000	4,600,000	600,000	600,000	600,000	600,000	600,000	3,000,000	7,600,000
	SUBTOTAL HACP-WIDE USES		9,412,753	9,887,646	9,250,000	9,250,000	8,980,000	46,780,399	8,200,000	8,200,000	8,209,000	8,218,270	8,627,818	41,455,088	88,235,487
	SUBTOTAL DEVELOPMENT		54,638,237	19,500,000	6,350,000	15,550,000	14,550,000	110,588,237	550,000	550,000	550,000	550,000	550,000	2,750,000	113,338,237
	SUBTOTAL MODERNIZATION		9,371,500	22,086,278	3,949,278	4,993,278	2,833,278	43,233,612	2,683,278	5,683,278	2,983,278	2,883,278	4,553,276	18,786,388	62,020,000
TOTALS ALL PROPOSED USES		73,422,490	51,473,924	19,549,278	29,793,278	26,363,278	200,602,248	11,433,278	14,433,278	11,742,278	11,651,548	13,731,094	62,991,476	263,593,724	

DEVELOPMENT	Proposed Development		2014	2015	2016	2017	2018	5-Year Subtotals	2019	2020	2021	2022	2023	5-Year Subtotals	10-Year Totals	Comments
	Addison		43,038,237	0	0	0	0	43,038,237	0	0	0	0	0	0	43,038,237	Loan to complete financing for Addison Phase I, Planning for and financing for Addison Phase II.
	Hamilton-Larimer		0	16,500,000	4,500,000	15,000,000	0	36,000,000	0	0	0	0	0	0	36,000,000	Planning in 2014 and funding for redevelopment starting in 2015 including Choice Neighborhood funding.
	Scattered Sites		1,100,000	2,000,000	1,850,000	550,000	550,000	6,050,000	550,000	550,000	550,000	550,000	550,000	2,750,000	8,800,000	Gap financing for scattered site development in the Hill District as part of Addison development strategy.
	Arlington		0	0	0	0	0	0	0	0	0	0	0	0	0	
	HACP/ARMDC Office		0	0	0	0	0	0	0	0	0	0	0	0	0	HACP headquarters scheduled to be sold, new office needed in 5 years.
	Allegheny Dwellings		10,500,000	0	0	0	0	10,500,000	0	0	0	0	0	0	10,500,000	Start planning in 2014. Redevelop community with 30 new ACC units as part of mixed finance development.
	Homewood North		0	0	0	0	0	0	0	0	0	0	0	0	0	
	Northview		0	1,000,000	0	0	14,000,000	15,000,000	0	0	0	0	0	0	15,000,000	ARMDC will develop market rate for sale units and this project is in last position.
	Cove Place		0	0	0	0	0	0	0	0	0	0	0	0	0	
	SUBTOTAL DEVELOPMENT		54,638,237	19,500,000	6,350,000	15,550,000	14,550,000	110,588,237	550,000	550,000	550,000	550,000	550,000	2,750,000	113,338,237	
	Proposed Modernization		2014	2015	2016	2017	2018	5-Year Subtotals	2019	2020	2021	2022	2023	5-Year Subtotals	10-Year Totals	Comments
	901	Addison - Bentley Dr.	300,000	0	0	0	0	300,000	0	0	0	0	0	0	300,000	Safety REAC upkeep until demolition of Bentley Drive units.
	902	Bedford Dwellings	500,000	1,400,000	0	100,000	0	2,000,000	100,000	0	0	100,000	0	200,000	2,200,000	REAC & Safety Items
	915	PA Bidwell	50,000	50,000	300,000	50,000	50,000	500,000	50,000	50,000	1,000,000	0	0	1,100,000	1,600,000	Interim REAC and Safety Repairs and rehab work in 2021.
	917	Pressley	50,000	636,000	50,000	50,000	50,000	836,000	50,000	0	0	0	0	50,000	886,000	Interim REAC and Safety Repairs
	905	Allegheny Dwellings	600,000	700,000	100,000	50,000	0	1,450,000	0	0	0	0	0	0	1,450,000	Windows Repair until redev starts in 2016 (see above)
	909	Northview Heights	2,200,000	2,658,278	2,383,278	1,483,278	1,483,278	10,208,112	1,683,278	1,383,278	1,383,278	1,383,278	1,383,276	7,216,388	17,424,500	Concrete work in courtyards, Bathrooms/Kitchens rehab and painting in 400 units
	920	Homewood North	50,000	852,000	50,000	50,000	50,000	1,052,000	0	3,500,000	0	0	0	3,500,000	4,552,000	REAC & Safety Items until redev start in 2019 (see above)
	904	Arlington Heights	50,000	360,000	50,000	500,000	500,000	1,450,000	0	0	0	0	0	0	1,450,000	Partial Mod work until redev start in 2018 (see above)
	931	Murray Towers	0	3,500,000	0	0	0	3,500,000	0	0	0	0	0	0	3,500,000	Windows Replacement in 2013 & Comp. Modernization in 2015
	932	Glen Hazel Family (incl. Renova)	2,500,000	563,000	50,000	100,000	100,000	3,303,000	0	200,000	200,000	1,000,000	0	1,400,000	4,703,000	Sliding Doors, Rec Center Rehab & Misc. safety items & Partial Com Mod in 2022.
	933	Glen Hazel Highrise	300,000	0	0	100,000	0	400,000	100,000	0	0	0	0	100,000	500,000	Terrace rehabilitation & Safety Repairs
	940	Mazza Pavilion	0	0	0	0	0	0	0	0	0	0	50,000	50,000	50,000	REAC & Safety Repairs
	941	Caliguiri Plaza	2,121,500	1,500,000	416,000	50,000	100,000	4,187,500	100,000	100,000	0	0	0	200,000	4,387,500	Windows/EFIS Replace, Partial Comp Mod & Safety Repairs
	944	Finello Pavilion	50,000	100,000	0	100,000	0	250,000	100,000	0	0	0	0	100,000	350,000	Interim REAC and Safety Repairs
	945	Morse Gardens	50,000	0	50,000	100,000	0	200,000	100,000	0	0	0	1,400,000	1,500,000	1,700,000	Partial Comp. Mod in 2022 & REAC/Safety Items
	946	Carrick Regency	50,000	262,000	100,000	0	100,000	512,000	0	0	0	0	1,320,000	1,320,000	1,832,000	Partial Comp. Mod in 2022 & REAC/Safety Items
	947	Gualtieri Manor	50,000	75,000	0	1,860,000	0	1,985,000	0	50,000	0	0	0	50,000	2,035,000	Partial Comp. Mod in 2017 & REAC/Safety Items
	922 & 939	Scattered Sites / Hamilton Larimer	450,000	9,450,000	400,000	400,000	400,000	11,100,000	400,000	400,000	400,000	400,000	400,000	2,000,000	13,100,000	Partial Comp Mod of 10 units per year for 10 years, 100 units and Purchase/build 30 new units in 10 years.
	999	Other Amps	0	0	0	0	0	0	0	0	0	0	0	0	0	
	SUBTOTAL MODERNIZATION		9,371,500	22,086,278	3,949,278	4,993,278	2,833,278	43,233,612	2,683,278	5,683,278	2,983,278	2,883,278	4,553,276	18,786,388	62,020,000	

Promoting Self-Sufficiency And Independent Living Through A Variety Of Enhanced Services And Policy Adjustments.

HACP is committed to continuing pursuit of programs and policies that promote self-sufficiency and independent living. This is pursued through programs and policy modifications.

HACP's Family Self-Sufficiency (FSS) Program, called Realizing Economic Attainment For Life or REAL, includes the Resident Employment Program (REP). REAL and REP provide a variety of supports, programs, and referrals to residents to assist them in preparing for, seeking, finding, and retaining employment. The program and the Authority also work constantly to link with other programs, leverage additional services, and create positive environments for families, adults, seniors, and children. REAL and REP are complemented by the programs provided by

HACP and its partners that focus on youth of various ages, including the BJWL after school and summer programs, Youthplaces, the Clean Slate Drug Free Lifestyles and Youth Leadership Development Program, and the Creative Arts Corner state of the art audio/video studios at Northview Heights and the Bedford Hope Center. HACP's investments in resident services have leveraged over \$4,000,000 per year in additional programs and services in recent years.

The REAL program's service coordinators are Family Self Sufficiency Program Service Coordinators and are funded by F.S.S grants from HUD. The BJWL and Youthplaces programs are provided as in kind services in exchange for program space provided by HACP. The Clean Slate, REP, Creative Arts Corner, and all resident services are frontlined out of the Central Office Cost Center.

HACP policy modifications are also designed to promote self-sufficiency, and the modified rent policy, as described in Section IV, is designed to encourage families to participate in the FSS program.

The broad intent of these initiatives is to create an environment where work is the norm and personal responsibility is expected, and HACP will pursue additional policy adjustments towards this end. Such policy changes may include increasing the minimum rent for those able-bodied non-elderly residents who do not work or participate in the FSS program for over one year; partnering with schools to create academic achievement support and/or incentive programs, or other mandatory school attendance programs, for residents; or other creative initiatives still to be identified or developed. Any new initiatives will be included in the appropriate portions of Parts III or IV of this or future Moving To Work Annual Plans.

It is HACP's vision to create vibrant, sustainable communities where family members of all ages can thrive and where life choices and opportunities are not limited. HACP will pursue this goal through the interconnected strategies of re-positioning the housing stock through preservation and revitalization, and promoting self-sufficiency through support programs and policy modifications.

(II) General Housing Authority Operating Information**Annual MTW Plan****II.1.Plan.HousingStock****A. MTW Plan: Housing Stock Information****Planned New Public Housing Units to be Added During the Fiscal Year**

AMP Name and Number	Bedroom Size							Total Units	Population Type *	# of UFAS Units	
	0	1	2	3	4	5	6+			Fully Accessible	Adaptable
none	0	0	0	0	0	0	0	0	N/A	0	0

Total Public Housing Units to be Added

0

* Select Population Type from: Elderly, Disabled, General, Elderly/Disabled, Other

If Other, please describe: N/A

Planned Public Housing Units to be Removed During the Fiscal Year

PIC Dev. # / AMP and PIC Dev. Name	Number of Units to be Removed	Explanation for Removal
PA-11/PA-39 Scattered Sites South	28	Units to be removed prior to redevelopment of new mixed income mixed finance property, subject to SAC approval. Actual demolition may not occur prior to 2016.
PA-11/PA-39 Scattered Sites South	0	Planned disposition for the purpose of mixed finance mixed income development of a currently vacant portion of the site (section where the Auburn Towers High Rise was demolished in 2008).

Total Number of
Units to be
Removed

28

New Housing Choice Vouchers to be Project-Based During the Fiscal Year				
Property Name	Anticipated Number of New Vouchers to be Project-Based *	Description of Project		
East Liberty Place South	6	New Construction tax credit supported rental housing in the revitalizing East Liberty Neighborhood.		
Larimer KBK	40	New construction tax credit supported housing in the Larimer Neighborhood; part of the larger Larimer Vision to Action Plan, which is also a Choice Neighborhoods Implementation Grant awardee.		
Addison Phase I	164	Project basing of vouchers via Moving To Work authorities as first phase of redevelopment of PA - 1 Addison Terrace.		
Larimer East Liberty Phase 1	28	Construction may not occur until 2016. Property will include PBV as part of East Liberty and Larimer redevelopment phase I mixed income/mixed finance development		
Allegheny Union Baptist Apartments	36	Rehabilitation of senior housing project		
Addison Phase II	64	Project basing of vouchers via Moving To Work authorities as 2nd phase of redevelopment of PA - 1 Addison Terrace.		
Addison Phase III	37	Project basing of vouchers via Moving To Work authorities as 3rd phase of redevelopment of PA - 1 Addison Terrace.		
Anticipated Total New Vouchers to be Project-Based	375	Anticipated Total Number of Project-Based Vouchers Committed at the End of the Fiscal Year	543	
		Anticipated Total Number of Project-Based Vouchers Leased Up or Issued to a Potential Tenant at the End of the Fiscal Year	407	
*New refers to tenant-based vouchers that are being project-based for the first time. The count should only include agreements in which a HAP agreement will be in place by the end of the year.				

HACP is projecting that 136 committed vouchers will not be leased during 2015 because the total committed PBV voucher number represents active and awarded PBV commitments, not just actual units. HACP makes some new construction and rehabilitation PBV awards contingent upon completion of the AHAP, completion of construction and execution of the HAP, etc. Thus some awarded PBV's may not meet all requirements and will be withdrawn, while others will not reach construction/rehabilitation completion and occupancy during the program year.

Other Changes to the Housing Stock Anticipated During the Fiscal Year															
Anicipated offline units for previously approved demolition of Addison Terrace Phase II															
Possible addition of scattered site units through acquisition and rehabilitation.															
Possible units off-line at Northview Heights for modernization of bathrooms and kitchens. Exact timing and phasing, impacting number of units In Modernization in 2015, is still to be determined.															
<p>Possible Conversions Utilizing HUD's Rental Assistance Demonstration (RAD) Program</p> <p>In its ongoing effort to preserve and rehabilitate its housing stock, HACP will review the feasibility of converting existing public housing sites to project-based vouchers or project-based rental assistance contracts under the Rental Assistance Demonstration (RAD) program, subject to a determination that RAD conversion would: a) support the revitalization and long-term preservation of the sites; b) be financially feasible; and, c) provide adequate protections for current and future tenants.</p> <p>In this effort, HACP may utilize MTW flexibility and MTW Block Grant funds in its RAD transactions subject to HUD approval. To the extent approvable by HUD on an individual transaction basis, HACP may utilize and combine other MTW funds to support the financial feasibility of RAD transactions including construction and ongoing operating costs.</p> <p>At the time of this plan's drafting (2014) , HACP had submitted RAD applications for three (3) sites Glen Hazel, Murray Towers, and Oak Hill, with other sites to be considered as analysis moves forward.</p>															
Possible removal of deteriorating scattered site units which are determined to be not cost effective to rehabilitate for Low Income Public Housing.															
HACP may acquire 125 family PBRA units at East Liberty Gardens in 2015 as part of the Choice Neighborhood implementation program in preparation for redevelopment of the site. HACP expects redevelopment of the site between 2016-2018.															
Examples of the types of other changes can include but are not limited to units that are held off-line due to the relocation of residents, units that are off-line due to substantial rehabilitation and potential plans for acquiring units.															
General Description of All Planned Capital Fund Expenditures During the Plan Year															
<p>HACP plans a variety of capital improvements in its properties. Under MTW single fund flexibility, some will be funded by Capital Fund and some by other sources. Additional information is included in Section V and appendices. By development, planned activities are as follows: Bedford Dwellings- Pipe replacement, begin rehabilitation of the Bedford Hope Center. Northview Heights- Concrete work, replacement of fire alarm system in recreation center and construction of a new maintenance storage building. Murray Towers- Plumbing, electrical and HVAC modernization. Homewood North-Window replacement. Pressley St- Fire alarm replacement. Allegheny Dwellings- Door frames and entrance repairs. Glen Hazel- Recreation center rehabilitation and roof replacement. Caliguri- Window replacement. Gualtieri- Masonry repairs-Scattered Sites-Modernization projects. Additional funding is budgeted for REAC and safety repairs at all communities, and authority wide for concrete as needed and hazardous materials abatement as needed.</p>															

B. MTW Plan: Leasing Information

Planned Number of Households Served at the End of the Fiscal Year

MTW Households to be Served Through:	Planned Number of Households to be Served*	Planned Number of Unit Months Occupied/Leased***	
Federal MTW Public Housing Units to be Leased	3826	45912	
Federal MTW Voucher (HCV) Units to be Utilized	5752	69024	
Number of Units to be Occupied/Leased through Local, Non-Traditional, MTW Funded, Property-Based Assistance Programs **	330	3960	Tax Credit and affordable market
Number of Units to be Occupied/Leased through Local, Non-Traditional, MTW Funded, Tenant-Based Assistance Programs **	121	1452	Homeownership.
Total Households Projected to be Served	10029	120348	
* Calculated by dividing the planned number of unit months occupied/leased by 12.			
** In instances when a local, non-traditional program provides a certain subsidy level but does not specify a number of units/households to be served, the PHA should estimate the number of households to be served.			
***Unit Months Occupied/Leased is the total number of months the PHA has leased/occupied units, according to unit category during the fiscal year.			

Reporting Compliance with Statutory MTW Requirements

If the PHA has been out of compliance with any of the required statutory MTW requirements listed in Section II(C) of the Standard MTW Agreement, the PHA will provide a narrative discussion and a plan as to how it will return to compliance. If the PHA is currently in compliance, no discussion or reporting is necessary.

HACP is in compliance with required statutory MTW requirements.

Description of any Anticipated Issues Related to Leasing of Public Housing, Housing Choice Vouchers and/or Local, Non-Traditional Units and Possible Solutions

Housing Program	Description of Anticipated Leasing Issues and Possible Solutions
Low Income Public Housing	No issues leasing units anticipated. Some high unadjusted vacancy rates may occur at Hamilton-Larimer units of Scattered Sites North due to planned demolition; some off-line units at Northview Heights for modernization may impact overall leasing levels at this location. Some added vacancies are expected due to relocation activities.
Housing Choice Voucher Program	HACP plans for increased lease-up in the HCV Program. Challenges are expected due to low FMR levels, older housing stock that often does not meet HQS standards, and other factors. HACP is proposing two new activities as part of solutions. Other strategies include increasing payment standard to 110% increasing outreach services to landlords, improve training and education protocols for both tenants and landlords, and increased staffing to improve quality of services to landlords.
Non-traditional local programs.	No issues anticipated.

C. MTW Plan: Wait List Information					
Wait List Information Projected for the Beginning of the Fiscal Year					
Housing Program(s) *	Wait List Type**	Number of Households on Wait List	Wait List Open, Partially Open or Closed***	Are There Plans to Open the Wait List During the Fiscal Year	
MTW Public Housing	Site-Based	1378	Open	yes, lists are open to all populations	
MTW Housing Choice Voucher Program	Community-wide	5000	Partially Open	Closed except for some site based PBV lists	
Non-Traditional Local Programs (no wait list for homeownership, combined wait lists at mixed finance, mixed income sites)	Site Based	n/a	Open	yes, lists are open to all populations	
Rows for additional waiting lists may be added, if needed.					
<p>* Select Housing Program : Federal MTW Public Housing Units; Federal MTW Housing Choice Voucher Program; Federal non-MTW Housing Choice Voucher Units; Tenant-Based Local, Non-Traditional MTW Housing Assistance Program; Project-Based Local, Non-Traditional MTW Housing Assistance Program; and Combined Tenant-Based and Project-Based Local, Non-Traditional MTW Housing Assistance Program.</p>					
<p>** Select Wait List Types : Community-Wide, Site-Based, Merged (Combined Public Housing or Voucher Wait List), Program Specific (Limited by HUD or Local PHA Rules to Certain Categories of Households which are Described in the Rules for Program Participation), None (If the Program is a New Wait List, Not an Existing Wait List), or Other (Please Provide a Brief Description of this Wait List Type).</p>					
<p>*** For Partially Open Wait Lists, provide a description of the populations for which the waiting list is open.</p>					
<p>MTW Public Housing wait lists are open. MTW Housing Choice Voucher tenant based waiting list is currently closed. HACF anticipates reopening in 2016. Most site based PBV wait lists will remain open, some will close based upon demand.</p>					
<p>Non-traditional local programs: No wait list for homeownership. Privately managed tax-credit and affordable market rate rentals operate site-based waiting lists.</p>					

If Local, Non-Traditional Housing Program, please describe:									
Non-traditional local program: Low Income Housing Tax Credit Units in mixed finance, mixed income developments that include public housing units. Wait lists are operated by private management.									
Non-traditional local program: affordable market rate units in mixed finance, mixed income developments that include public housing units. Wait lists are operated by private management.									
Non-traditional local program: Homeownership - currently no waiting list, program participation is open to otherwise eligible families; if demand for soft second mortgages approaches annual budget authority a waiting list of participants with mortgage pre-approval letters will be established.									
If Other Wait List Type, please describe:									
HACP's Site Based Site Preference system allows applicants to choose up to three communities of preference, or the first available from all properties option. The number listed above is of unduplicated applicants on the waiting list, although each family may be on more than one site based list. Public housing units in mixed finance/mixed income privately managed properties are not included, as each location operates a separate waiting list.									
N/A									
N/A									
If there are any changes to the organizational structure of the wait list or policy changes regarding the wait list, provide a narrative detailing these changes.									
In 2014, HACP added provisions to allow for pre-applications submission and continued use of centralized application location, implementation of full site based lists has been put on hold pending further impact analysis.									

Section III. Proposed Moving To Work Activities: HUD Approval Requested

HACP is proposing:

1. Pre-Approval Inspection Certification for Multi-Unit Housing

Currently, HACP conducts an HQS inspection for each Request for Tenancy Approval received. For multi-unit housing structures with several units available for rent, this often results in Housing Inspectors making multiple trips to the same building within a short period of time placing an extra burden on owners and managers of those properties. To encourage owners and managers of multi-unit housing properties to lease more units to HCV participants, HACP is streamlining the inspection process for these types of properties. The HCV program proposes conducting, and accepting for tenancy approval, Pre-Approval Inspection Certifications in multi-unit housing if those units are leased to a HCV program participant within 60 days of the pre-tenancy HQS inspection certification.

The Pre-Approval Inspection Certification process will apply to buildings with 4 or more units located within a single structure; the Pre-Approval process cannot be applied to scattered site housing. All units seeking Pre-Approval Inspection Certification must be vacant at the time the HQS inspection occurs and must remain vacant until a Request for Tenancy Approval is submitted for the unit. Pre-Approval Inspection Certification status will only be accepted for tenancy approvals during the 60 day period after the unit passes HQS inspection. If a Request for Tenancy Approval is submitted after the 60 day qualifying period, a new initial HQS inspection must be performed before the unit is approved for tenancy. HAP payments are not tied to the Pre-Approval Inspection. HAP payments will begin from the tenancy certification date only.

Statutory Objective:

This activity addresses the MTW statutory objective to increase housing choices for low-income families.

Authorizations:

Attachment C (D)(5) which waives certain provisions of Sections 8 (o)(8) of the 1937 Act and 24 CFR982 Subpart I

Attachment C(D)(1)(d) which waives certain provisions of Sections 8(o)(9) of the 1937 Act and 24 CFR 982.311.

MTW authority is required in order to make proposed changes to the existing program. Current HCV program rules require inspection of the unit within 15 days after submission of the Request for Tenancy Approval (RFTA) to the extent practicable, thus MTW authorization is required in

order to accept an inspection completed prior to the RFTA submission, and more than 15 days from the RFTA submission.

Impact and Evaluation:

HACP anticipates that the streamlined, initial inspection process for multi-unit properties will increase the number of units available for rent to HCV program participants. HACP will utilize its ELITE software system to identify units inspected through the Pre-Approval Inspection program and subsequently leased to HCV program participants. HACP anticipates an initial increase of 50 units in multi-unit properties during the first year of program implementation, and a 4% increase in the number units in multi-unit properties each year thereafter.

Standard Metric	Unit of Measurement	Baseline	Benchmark	Outcome
Local Metric- Housing Choice: Additional Units of Housing Made Available	Number of new housing units made available for households at or below 80% of AMI as a result of the activity (increase).	Housing units prior to implementation: 0	Increase the number of units in multi-unit housing structures available to low-income families after implementation: Initial 1 year increase of 50 units in multi-unit structures and 4% per year thereafter.	Actual number of units in multi-unit housing structures after implementation.
Cost Effectiveness #1: Agency Cost Savings	Total cost of task in dollars (decrease).	Cost of inspections in dollars prior to implementation: \$677,300 annually	Expected cost of task after implementation: \$674,375 annually	Actual cost after implementation (in dollars).
Cost Effectiveness #2: Staff Time Savings	Total time to complete the task in staff hours (decrease).	Total staff time to complete inspections prior to implementation: 15,662.5 hours annually	Expected amount of total staff time dedicated to inspections after implementation: 15,630 hours annually	Actual amount of staff time after implementation (in hours).
Cost Effectiveness #3: Decrease in Error Rate of Task	Average error rate in completing a task as a percentage	Average error rate of task prior to implementation: 0.1%	Expected average error rate of inspections after implementation:	Expected average error rate of inspections after implementation:

Execution	(decrease).		0.1% (HACP does not expect a change in error rate as a result of this program.)	
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2. Preferred Owners Program

HACP proposes to develop and implement a Preferred Owners Program. The Preferred Owners Program will promote improved quality of properties and properties in quality neighborhoods, with the aim of addressing the statutory objective to increase housing options for our voucher holders. It will also have the effect of increasing Cost Effectiveness, as it will reduce staff time spent on inspections.

Owners or property managers will apply for the program, and HACP will approve or deny their application based on a rigorous set of guidelines. These guidelines will include consistent HQS inspection passes, completion of online and in-person trainings for owners and property managers, quality and attractiveness of the property, and commitment to leasing to more than one HCV voucher holder.

Incentives that will be provided to member landlords include inspection incentives such as priority inspection scheduling, biennial inspections, and acceptance of prior inspections conducted less than 60 days ago for vacated units. Other incentives include vacancy payments of no more than two months' HAP payments for most recent tenancy when the landlord commits to leasing to another voucher holder and priority placement on HACP's property listing web page.

Success of the program in meeting the desired goals will be measured in several ways. HUD Standard Metrics HC#1 and #2, and CE #1, #2, and #3 will be recorded. Additionally, owners and property managers who participate in the Preferred Owners Program will be given a survey at the start of the program, and again after six months and after twelve months, asking them to rate their satisfaction with HACP in a variety of areas. HACP will also track the retention of owners who participate in the pilot program.

Program Details

Application for Membership

In order to gain membership to the Preferred Owners Program, an owner or property manager must apply by submitting a form to the HCV office. This form will include

1. Landlord's name;
2. Contact information;
3. Addresses of units currently leased to voucher holders;
4. Checklist of the standards for membership which must be passed by the landlord, which are:

- a. **Consistent HQS Inspection Passes**

Units have passed annual inspection on the first inspection for the past three consecutive years.

b. Trainings

Preferred Owners must complete a minimum of one training per year to maintain membership. All trainings will be provided free of charge to all landlords; however, to maintain membership in the Preferred Owners Program, owners or property managers must complete a minimum of one training per year. Trainings may be chosen from the following options:

1. Screening Tenants. Includes information about background checks, references, and Fair Housing law.
2. The Magistrate Process. Includes information about legal recourse landlords may take if they feel their tenant has broken his or her lease.
3. Mental Health First Aid Training. This training is provided by Mercy Behavioral Health.
4. Real Estate continuing education credits may also be counted as Preferred Owners trainings, when proof of completion is provided.

Once the HCV office has received the application, the Landlord Support Team will verify the information on the application and if the information proves to be accurate, will issue the landlord an invitation to the program, which will include instructions for how to maintain membership.

Benefits of Membership

Benefits of membership in the program include inspection incentives, vacancy payments, and priority placement on HACP's property listing webpage.

1. Inspection Incentives.

- a. Priority inspection scheduling. Preferred Owners will be moved to the top of the waiting list for annual and initial inspections.
- b. Biennial inspections. Owners that have passed annual inspection on the first inspection for the past three consecutive years will be moved to biennial inspections. If a future inspection results in a fail, the owner will be removed from the Preferred Owners Program and will return to an annual inspection schedule. Recent statutory changes permitting biennial inspections have not been codified in regulation, which requires annual inspection, thus MTW authority is needed for this activity.
- c. Acceptance of prior inspections conducted less than 60 days ago for vacated units. If, after initial inspection and move-in, a unit is vacated for any reason and a new RFTA is returned for a new voucher holder in the same unit within 60 days, the previous inspection will be accepted as the initial inspection for the new RFTA.
- d. Construction completion inspection to be accepted as initial inspection for project-based voucher units for 60 days. When project-based voucher (PBV) owners or property managers are Preferred Owners, the construction completion inspection on a new PBV unit can be used as the initial inspection if the unit is occupied within 60 days of that inspection.

Current HCV program rules require inspection of the unit within 15 days after submission of the Request for Tenancy Approval (RFTA) to the extent practicable, thus MTW

authorization is required in order to accept an inspection completed prior to the RFTA submission, and more than 15 days from the RFTA submission.

2. Vacancy payments.

Description and Impact: When a voucher holder moves out of a unit, if the landlord releases the unit to another voucher holder, The landlord may apply for a vacancy payment equal to no more than two months' of the previous tenant's HAP. The HACP will issue this payment in the form of a HAP Adjustment Vacancy Payment. The impact of this initiative is to encourage more landlords to work with HACP and the HCV program long-term, preserving housing for families at or below 80% AMI.

- a. Landlord submits Request for Vacancy Payment. This will consist of a simple form with the following information:
 - i. The name of the previous tenant.
 - ii. The amount of HAP received with the previous tenant.
 - iii. A statement of commitment from the landlord to hold the unit for another voucher holder.
 - iv. The signature of the landlord certifying that the information in the form is correct and true.
- b. Request is approved or denied. The Landlord Support Team will verify the information in the Request for Vacancy Payment and will approve or deny the request.
- c. Vacancy payment is released. Given an approved Request for Vacancy Payment, once a new lease is signed with a new voucher holder, HACP will release a HAP Adjustment Vacancy Payment of no more than two months' HAP of the previous tenant.
- d. Conditions and Limitations.
 - i. Vacancy Payments are limited to one Request for Vacancy Payment per unit per year.
 - ii. Vacancy Payments will only be issued if the unit is re-leased to another voucher holder within 60 days of the previous tenant vacating.

HACP will conduct a targeted outreach to landlords, but the program will be open to all landlords. HACP projects approximately 30 landlords to enroll in the first year.

3. Priority Placement of Property Listings.

Properties owned by Preferred Owners will be placed at the top of HACP's property listing webpage, maximizing the reach of their advertisement and expediting their filling of vacancies.

4. Cost Estimate:

Currently, the 57 landlords identified for the targeted outreach effort own a total of 1,394 units currently leasing to HCV program participants. An analysis of 2014 HCV program activity for those units indicates a 3% turnover in HCV program tenants with 45 units qualifying for vacancy payment applications. Based on the median time to new HCV program lease-up of 2 months and a median monthly HAP of \$463 for those units, the HACP anticipates issuing a total of \$41,670 in vacancy payments annually through the Preferred Owners Program.

Evaluation of Preferred Owners Program

The Preferred Owners Program will be evaluated according to MTW Standard Metrics as outlined in the table below.

HACP will also administer its own evaluation measures. The primary goal for HACP is increased landlord satisfaction, leading to a long-term outcome of an increase in the number of landlords who work with the HCV program long-term, and an increase in the number of units available for HCV voucher holders. To this end, Preferred Owners will be given a survey upon admission to the program, and again after six months and after twelve months, asking them to rate their satisfaction with HACP in a variety of areas.

Breakdown of Impact and Evaluation of Program Components

1. Changes in inspection schedule.
 - a. Description and Impact:
 - i. Priority inspection scheduling. Preferred Owners will be moved to the top of the waiting list for annual and initial inspections.
 - ii. Biennial inspections. Owners who have passed annual inspection on the first inspection for the past three consecutive years will be moved to biennial inspections. If a future inspection results in a fail, the owner will be removed from the Preferred Owners Program and will return to an annual inspection schedule.
 - iii. Acceptance of prior inspections for new tenancies if an annual or initial inspection was conducted less than 60 days ago for vacated units. If, after initial inspection and move-in, a unit is vacated for any reason and a new RFTA is returned for a new voucher holder in the same unit within 60 days, the previous inspection will be accepted as the initial inspection for the new RFTA.
 - iv. Construction completion inspection to be accepted as initial inspection for project-based voucher units for 60 days. When project-based voucher (PBV) owners or property managers are Preferred Owners, the construction completion inspection on a new PBV unit can be used as the initial inspection if the unit is occupied within 60 days of that inspection.
 - b. MTW Statutory Objective: Increase cost effectiveness.
 - c. Year Implemented: FY 2015.
 - d. Baseline: See table below. Standard Metrics CE#1, #2, and #3.
 - i. CE #1: In 2013 HACP spent approximately \$677,300 on in-house inspections, based on 10,420 inspections completed at an estimated \$65 per inspection, which includes staff salary, benefits, and mileage reimbursement. The cost to inspect 90 units (the estimated number of units which will be brought into the Preferred Owners Program) is \$5,850 per year.
 - ii. CE#2: The amount of time spent to inspect 90 units is 135 hours per year under the current schedule of inspections, at an estimated rate of 1.5 hours per inspection, which includes actual inspection time, travel time, and administrative time.

- iii. CE#3: HACP's current average error rate in inspections is 0.1%, based on an estimated 12 inspections per year out of 10,420 that are re-inspections due to inspector error.
 - e. Benchmark: See table below. HUD Standard Metrics CE#1, #2, #3.
 - i. CE#1: After implementation of the Preferred Owners Program, HACP expects to enroll 30 landlords with an average of 3 units each in the program. This means a total of approximately 90 units which already participate in the HCV program will be enrolled in the Preferred Owners Program and eligible for the reduced inspections schedule. If all 90 units go to biennial inspections, this will mean an average of 45 fewer inspections per year. At a rate of \$65 per inspection, this results in an expected \$2,925 spent on inspecting these 90 units per year, or a reduction in inspection costs by \$2,925 per year.
 - ii. CE#2: In hours, a reduction of 45 fewer inspections per year will amount to 67.5 fewer hours spent on inspections per year, or an expected total of 67.5 hours per year spent on inspecting those 90 units.
 - iii. CE#3: HACP does not expect a change in average error rate as a result of implementing the Preferred Owners Program. HACP expects the number of re-inspections due to inspector error to remain at 12 per year, and the percentage to remain substantially the same.
 - f. Data Collection and Measurement: HACP will utilize its Elite software system to track the number of inspections completed each year, and the number of landlords and units enrolled in the Preferred Owners Program.
 - g. Authorization: Attachment C (D)(5) which waives certain provisions of Sections 8 (o)(8) of the 1937 Act and 24 CFR982.311 .
 - h.
- 2. Vacancy Payments.
 - a. Description and Impact: When a voucher holder moves out, if the landlord releases the unit to another voucher holder, HACP will issue vacancy payment of two months' of the previous tenant's HAP as a HAP Adjustment Vacancy Payment. The impact of this initiative is to encourage landlords to work with HACP and the HCV program long-term, preserving housing for families at or below 80% AMI.
 - b. MTW Statutory Objective: Increase housing choice.
 - c. Year Implemented: FY 2015
 - d. Baseline: See table below. HUD Standard Metrics HC#1 and HC#2.
 - i. HC#1: Since there are no landlords and no units currently enrolled in the program, the baseline for this metric is 0.
 - ii. HC#2: Based on the current trend, HACP loses approximately 8 landlords per month, each landlord owning an average of 3 units. HACP will use as its baseline for this metric 0, since 0 landlords and 0 units are currently enrolled in the Preferred Owners Program.
 - e. Benchmark: See table below.
 - i. HC#1: After twelve months, HACP anticipates an enrollment of 30 landlords in the program, with an average of 3 units each, meaning we

expect 90 units of housing to have been added to the Preferred Owners Program.

- ii. HC#2: HACP anticipates that as a result of providing vacancy payments, the monthly landlord loss will be reduced to 2 landlords per month, meaning 6 landlords, or approximately 18 units, will be preserved each month.
- f. Data Collection and Measurement: HACP will use its Elite software to track enrollment in the Preferred Owners Program and the number of units owned by each member landlord.
- g. Authorization: Attachment C(D)(1)(d) which waives certain provisions of Sections 8(o)(9) of the 1937 Act and 24 CFR 982.311

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Authorization: Attachment C (D)(5) which waives certain provisions of Sections 8 (o)(8) of the 1937 Act and 24 CFR 982 Subpart I and Attachment C(D)(1)(d) which waives certain provisions of Sections 8(o)(9) of the 1937 Act and 24 CFR 982.311.

Standard HUD Metric	Unit of Measurement	Baseline	2015 Benchmark	Outcome
Local Metric- Housing Choice: Additional Units of Housing Made Available	Number of new housing units made available for households at or below 80% AMI as a result of the activity (increase). If units reach a specific type of household, give that type in this box.	Housing units of this type prior to implementation: 0 (current number of units of landlords in this program).	Expected housing units of this type after implementation of the activity: 90 (expected number of units in the program after one year).	Actual housing units of this type after implementation (number).
Housing Choice #2: Units of Housing Preserved	Number of housing units preserved for households at or below 80% AMI that would otherwise not be available (increase). If units reach a specific type of household	Housing units preserved prior to implementation of the activity: 0 (number of units currently in the program).	Expected housing units preserved after implementation of the activity: 90 (expected number of units in the program after one year).	Actual housing units preserved after implementation of the activity (number).
Housing Choice # 3 Decrease in Wait list time:	Average wait list time for applicant (in months)	Average applicant time on wait list prior to implementation of the activity: N/A	Expected applicant wait list time after implementation of the activity : 5 months	Actual housing units preserved : N/A
Cost Effectiveness #1: Agency Cost Savings	Total cost of task in dollars (decrease).	Cost of inspecting 90 units in dollars prior to implementation \$5,850 per year	Expected cost of task after implementation \$2,925 per year.	Actual cost after implementation (in dollars).
Cost Effectiveness #2: Staff Time Savings	Total time to complete the task in staff hours (decrease).	Total staff time to complete inspections for 90 Preferred Owner units prior to implementation:	Expected amount of total staff time dedicated to inspecting 90 Preferred Owner units after	Actual amount of staff time after implementation (in hours).

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		135 hours per year.	implementation 67.5 hours per year.	
Cost Effectiveness #3: Decrease in Error Rate of Task Execution	Average error rate in completing a task as a percentage (decrease).	Average error rate of task prior to implementation: 0.1 %	Expected average error rate of inspections after implementation: 0.1 % [HACP does not expect a change in error rate as a result of this program.]	Actual average error rate of inspections after implementation (percentage).

HACP Specific Metric	Unit of Measurement	Baseline	Benchmark	Outcome
Landlords are enrolled in Preferred Owners Program.	Landlords enrolled in Preferred Owners Program (number).	Landlords enrolled in Preferred Owners Program before start of the program: zero (0).	Expected number of landlords enrolled in Preferred Owners Program after six months: 30.	Actual number of landlords enrolled in Preferred Owners Program after six months (number).
Increase in landlord satisfaction with HACP.	Landlords who rate HACP as “good” or “excellent” (percentage).	Amount of landlords who rate HACP as “good” or “excellent” before start of the program: 55%.	Expected amount of landlords who rate HACP as “good” or “excellent” after six months of the program: 65%	Actual amount of landlords who rate HACP as “good” or “excellent” after six months of the program (percentage).

Section IV. Approved MTW Activities: HUD approval previously granted.**APPROVED MTW ACTIVITIES – HUD APPROVAL PREVIOUSLY GRANTED**

Activity	Plan Year Approved	Plan Year Implemented	Current Status
1. Modified Rent Policy - Work or FSS Requirement or increased minimum tenant payment for non-exempt HCV households	2011 Annual Plan	2011	Implemented
2. Modified Rent Policy - Work or FSS Requirement or increased minimum rent for non-exempt LIPH households	2008 Annual Plan	2008-2009	Implemented
3. Revised Recertification Policy – at least once every other year – for Section 8/HCV	2008 Annual Plan	2008	Implemented
3. Revised Recertification Policy – at least once every other year – for LIPH	2009 Annual Plan	2009	Implemented
4. Homeownership Program: Operation of Combined LIPH and Section 8/HCV Homeownership Program; Program assistance to include soft-second mortgage assistance coupled with closing cost assistance, homeownership and credit counseling, and foreclosure prevention only; establish a soft-second mortgage waiting list; expand eligibility to persons on the LIPH and HCV program waiting lists; expand eligibility to persons eligible for LIPH	Combined Program approved in 2007; other elements approved in 2010; expansion of eligibility to person eligible for LIPH proposed in this 2014 plan.	2007; 2010;	Implemented
5. Modified Housing Choice Voucher Program policy on maximum percent of Adjusted Monthly Income permitted.	2001 Annual Plan	2001	Implemented
6. Modified Payment	2004 Annual	2004;	Implemented.

Standard Approval - establish Exception Payment Standards up to 120% of FMR without prior HUD approval.	Plan; additional features in 2013 Annual Plan	2013	Ongoing for persons with disabilities; On Hold for exception areas.
7. Step Up To Market Financing Program	2012 Annual Plan	2013	Implemented

IMPLEMENTED ACTIVITIES - ONGOING

1. Modified Rent Policy for the Section 8 Housing Choice Voucher Program

As approved in 2011, HACP requires that any non-elderly, non-disabled head of household who is not working at least 15 hours a week to either a) participate in a local self-sufficiency, welfare to work, or other employment preparation and/or training/educational program or b) pay a minimum tenant payment of \$150.00 per month. Voucher holders can claim an exemption from the work or \$150 minimum tenant payment requirements as a result of participation in a self-sufficiency program for a maximum of five years. This policy provides additional incentives for families to work or prepare for work and will increase overall accountability. HACP's objectives for this program include increased employment and income by participants, increased participation in local self-sufficiency, welfare to work, and other employment preparedness/training/educational programs, and possibly decreased HAP expenditures.

Because of limited capacity in HACP's REAL Family Self-Sufficiency Program, voucher holders whose rent calculation results in a rent of less than \$150 per month are permitted to certify via independent third party to their participation in an eligible local self-sufficiency, welfare to work, or other training or education program. HACP continues to pursue expanded partnerships to maximize the program options available for voucher holders.

HACP initially identified programs that would qualify affected families for an exemption from the \$150.00 minimum tenant payment, including the Pennsylvania Department of Public Welfare's Welfare to Work program that is associated with TANF assistance. HACP is working with the Allegheny County Department of Human Services and the Pennsylvania Department of Public Welfare and has identified additional programs and conducted outreach to identified programs to notify agencies of the new requirements and what constitutes acceptable verification.

HCV residents received a packet detailing the new requirements in June 2011. The packet contained information on the HACP Self Sufficiency programs, a list of agencies that offer employment and training opportunities, and details on the new requirements and what constitutes acceptable verification. HACP requires HCV families to provide hard

copy documentation of participation in approved self sufficiency activities during each required recertification, and provides a form to be submitted. HACP has also adjusted its FSS Program capacity to encourage HCV families to participate in HACP's FSS Program.

Training, resident notifications and agency notifications are ongoing. Full implementation was achieved by the end of 2011.

The provisions of the modified policy are expected to increase the percentage of families reporting earned income and increase the number of families pursuing training and preparation for work through local self-sufficiency, welfare to work, or other employment preparation/training/education programs.

Baselines, Benchmarks, and metrics – benchmarks established as of August 2010 remain and are indicated in the bullets below. Subsequent numbers are included in the charts.

- HACP's August 2010 HCV Program population included 1976 non-elderly, non-disabled families whose tenant payment calculation was less than \$150 per month.
- Of those families, 1454 did not report any wage income. This is the group that this policy was expected to impact.
- Participation among all HCV program participants in HACP's REAL FSS program was 371 in 2010.
- 769 program participants showed TANF income in 2010, and thus were assumed to be compliant with state welfare to work requirements. 98 of these families were enrolled in HACP's REAL FSS program.
- HACP also calculated average HAP overall, average HAP for non-elderly/non-disabled households, and average HAP for households whose rent calculation is less than \$150 per month prior to application of utility allowances. See charts for results.
- Please see the chart below for December baseline information and Benchmark targets for each measure.

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Housing Choice Voucher Program

Measure	Baseline	Benchmark	Actual	Benchmark	Actual	Benchmark	Actual	Benchmark
	12/2010	12/2011	12/2011	12/2012	12/2012	12/2013	12/2013	12/2015
Non-Elderly, non-disabled families with tenant payment <\$150	1988	1889	1856	1794		1704	1576	1619
Number of families with no wage income	1477	1403	1342	1333		1266	2234	1203
Number of families enrolled in HACP's REAL FSS program	439	520	353	572	261	629	309	325
Average overall HAP	\$486	\$474	\$473	\$462	\$466	\$450	\$482.51	\$439
Average HAP for non-elderly, non-disabled	\$538	\$511	\$518	\$486		\$461	\$438	\$438
Average HAP for non-elderly, non-disabled paying <\$150	\$657	\$591	\$640	\$532		\$479	\$487	\$431

- HACP contributes to investigate anomalies in this data

This activity is Authorized by Section D. 2. a. of Attachment C and Section D. 1. of Attachment D of the Moving To Work Agreement.

Information for Rent Reform Activities

- Agency's Board Approval of the Policy: HACP Board approval of the Annual Plan identified this policy change, and is an approval of the policy. Changes to the HCV program administrative plan, incorporating these changes and other updates, were posted for public comment and approved by the Board in 2011.
- Impact Analysis: As noted above and in the chart above, the number of families expected to be impacted is between 1500 and 2000. Approximately half of these families are expected to already be enrolled in state Welfare to Work TANF programs. The remaining 750 to 1000 families are expected to enroll in an eligible program to achieve the exemption from the increased minimum tenant payment. Thus the major short term impact will be an increase in program enrollments. A small number, perhaps 10%, are expected to pay the higher tenant payment amount. Overall, HACP does not expect significant impact on most families' eligibility for housing or their ability to pay the tenant portion. We do expect to see significant increases in program participation.

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- Annual Re-evaluation of rent reform initiative: A review of the data above indicates the policy is having the anticipated impact, although HACP FSS enrollments, and declines in average HAP payments for non-elderly, non-disabled families paying less than \$150 per month rent are behind projections. Mechanisms to confirm participation in non-HACP Local Self-Sufficiency programs (LSS) are continuing to be reviewed to ensure accuracy of collected data, and the benchmark for FSS enrollments may be unnaturally inflated as families choose LSS programs. As capacity becomes available, families are encouraged to enroll in HACP's FSS program.
- Hardship Case Criteria: HACP will always consider individual circumstances via the grievance process.

HACP does not plan or anticipate any non-significant changes or modifications; any changes or modifications to metrics, baselines, or benchmarks; nor any different authorizations for this activity in 2015..

Standard HUD Metrics – Self-Sufficiency – modified based on HACP capability				
Unit of Measure	Baseline - before implementation (or beginning 2013)	12/12 Actual	12/13 Actual	Benchmark (2015 Goal)
SS#1: Average Gross Income of households	\$11,802	\$11,802	\$11,676	\$12,000
SS#2: Average Escrow Savings	\$3,789.66*	N/A	\$4121.28	\$4,500.00
SS#3: Employed - Number	1475	1475	1537	1500
SS#3: Employed – percentage (of all families)	28.61%	28.61%	29%	35%
SS#3, (3 + 4): Enrolled in Education or training program number (of FSS participants)	101	90	78	100
SS#3, (3 + 4): Enrolled in Education or training program percentage (of FSS participants)	22.54%	29.61%	25.24%	30%
SS#4: Number receiving TANF (of all households)	774	774	718	700
SS#5: Number receiving Self-sufficiency services (FSS enrollment)	353	304	309	350
SS#6: Average subsidy (HAP) (all households)	\$466.24	\$466.24	482.51	\$460.00
SS7 Tenant rent share: Average tenant rent to owner (2014)	\$177	N/A	N/A	\$177
SS#8: Number transitioned to self-sufficiency (graduation)	12	7	15	15

* 2013 average. Ongoing corrections to system calculation error have led to establishment of new baseline.

Note on Standard Metric SS#3: HACP has historically reported employment based on all families, and for a subset representing those families enrolled in FSS. Also, HACP has reported participation in education and training programs as a combined number. HACP is currently reviewing data systems to incorporate the standard metric subsets in the 2014 Annual Report.

HACP Metrics - HCV FSS

	2010	2011	2012	2013	Benchmark 2015
FSS Participants	448	353	304	309	350
Families working (of FSS participants)	248	242	256	273	285
% of families working (FSS participants)	55%	69%	84%	88%	90%
# graduating	12	15	7	15	15
# with FSS accounts	191	193	185	186	200

2. Modified Rent Policy for the Low Income Public Housing Program.

As approved in 2008, HACP requires that any non-elderly, non-disabled head of household who is not working to either participate in the Family Self-Sufficiency Program or pay a minimum rent of \$150.00 per month. Specifically, the HACP lease and ACOP requires that any non-elderly, non-disabled head of household who is not working and is paying less than \$150.00 per month in rent will be required to participate in a Family Self-Sufficiency Program. For administrative purposes, this has been presented as a minimum rent of \$150 per month with the following exceptions:

- Tenant actively participating in HACP, Department of Public Welfare, or other approved self-sufficiency program.
- Tenant is age 62 or older.
- Tenant is blind or otherwise disabled and unable to work.
- Tenant is engaged in at least 15 hours of work per week.
- Tenant has applied for a hardship exemption.

All other elements of rent calculation remain unchanged, and those in one of the categories listed above may have rents of less than \$150.00 per month but not less than \$25.00 per month.

HACP may grant a hardship exemption from the rent, including the \$25.00 per month minimum required of those exempted from the \$150.00 minimum rent, under the following circumstances:

- When the family is awaiting an eligibility determination for a government assistance program;
- When the income of the family has decreased because of loss of employment;
- When a death has occurred in the family; and

- When other such circumstances occur that would place the family in dire financial straits such that they are in danger of losing housing. Such other circumstances will be considered and a determination made by the HACP.

When a family requests a hardship exemption, the HACP will determine if the hardship is temporary or long term. If the hardship is verified to be temporary (less than 90 days), when the hardship ceases, the HACP will reinstate the prior rent amount for the hardship period and offer the family a reasonable repayment agreement in accordance with the HACP Re-Payment Policy for the period the rent was suspended. Failure to comply with a reasonable repayment agreement under these circumstances may result in eviction.

If the hardship is verified to be long-term (lasting more than 90 days), the minimum rent will be suspended until the hardship ceases. Members of the family who are of working age and are not age 62 or older and are not blind or otherwise disabled may be required to participate in the Family Self-Sufficiency Program in order to qualify for the rent suspension. Although a family may not be evicted for failing to pay the minimum rent while the hardship is occurring, families who are required to participate in a Family Self-Sufficiency Program may be evicted for failure to actively participate and maintain in good standing with the FSS program during that time period.

If the Housing Authority determines there is no qualifying financial hardship, prior rent will be reinstated back to the time of suspension. The family may use the formal and/or informal grievance procedure to appeal the Housing Authority's determination regarding the hardship. No escrow deposit will be required in order to access the grievance procedure.

The existence of a hardship policy is included in the HACP lease, and residents are informed of the Hardship Policy during lease up.

HACP's modified rent policy will have a number of positive impacts on the HACP and HACP residents, including, but not limited to, increased rent collections by the HACP, an increased level of active participation in the HACP self-sufficiency program and, of course, added incentive for residents to become self-sufficient.

HACP established baseline measures in mid-2008 and mid-2009 as the full implementation of the policy was completed, and detailed information on the impact of the activity as compared against the benchmarks and outcome metrics are included in HACP's Annual Reports. The baseline measures are:

HACP total rent roll

HACP rent collection amounts

Number of participants in the family self-sufficiency program

Number and percent of (non-elderly & non-disabled) families working (family communities)

HACP also reviews FSS data (see below), including:

who have graduated from FSS

who have escrow accounts

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In addition to the baseline measures established in mid-2008 and mid-2009 as the full implementation of the policy was completed, HACP has some data dating to 2005 when the LIPH enhanced FSS program was established. LIPH data through 2012 from the Tracking at a Glance Software, Emphasys Elite, and internal reports are presented in the tables below.

HACP does not plan or anticipate any non-significant changes or modifications; any changes or modifications to metrics, baselines, or benchmarks; nor any different authorizations for this activity in 2015.

	2005	2006	2007	2008	2009	2010	2011	2012	2013	Benchmark 2015
FSS Program Stats										
FSS Participants	658	835	347	599	685	630	598	646	707	730
Number of families working (of FSS participants)	181	222	254	167	290	204	237	257	286	300
Percentage of families working (of FSS participants)	27.51%	26.59%	73.20%	27.88%	42.34%	32.38%	49.63%	39.78%	41%	45%
# graduating from FSS	n/a	n/a	n/a	n/a	32	14	5	8	10	15
# of FSS participants with escrow accounts	29	42	50	111	188	191	194	197	183	200

Item	Baseline July 2008	Jul-09	Jul-2010	Jul-2011	Dec – 2011	Dec – 2012	Dec-2013	Benchmark 2015
HACP Rent Roll Amounts (\$)	\$685,682.44	\$677,954.06	\$ 629,457.98	\$ 623,062.79	\$598,036.	\$602,363	\$621,088	\$630,000
HACP Rent collection amounts (\$)	\$612,027.55	\$684,948.74	\$ 603,267.44	\$ 553,277.10	\$560,161.	\$626,041	\$594,569	\$605,000
	Aug-08							
Average Rent All Communities	\$198.88	n/a	\$ 199.81	\$ 205.68	\$205.76	\$207.88	\$214	\$220.00
Number of families working (reporting wage income)	713	n/a	693	752	697	620	624	700
Percentage of families working	22%	n/a	22%	25%	25%	22%	22%	25%

Data is collected via Emphasys Elite software, with periodic reports based on the tenant database.

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HACP anticipates that this policy will result in increased rent roll and collections, increased participation in the FSS program, and increased number and percentage of families working.

The first three indicators were expected to increase immediately, however, due to economic conditions and the time needed for families to prepare for work, the number and percentage of families working was not expected to increase until the second or third year of policy implementation.

At this point of implementation, expected results are modest but are generally in line with expected outcomes. Further analysis of results to date, including information from a third party evaluator, will be included in the HACP 2014 Annual Report.

No changes or modifications related to this initiative are planned for 2015. Some additional HACP specific metrics are planned to balance changes to rent collections against changes in number of units under management.

HACP has also been working with private management companies to modify their policies to implement these provisions in privately managed public housing units.

A variety of procedural and system adjustments are continuing to improve data integrity, the type of information maintained in the system, and to streamline the process for data extraction required for reporting purposes. In addition, HACP is devising procedures to follow up with those households who report no income but are able to pay the \$150.00 minimum rent.

Increased rent collections will save money, and the desire to avoid an increased rent without accompanying increased income will provide an incentive for families to seek work or prepare for work. Further, once enrolled, the benefits of participating in the FSS program, including free training and escrow accounts once employed, will provide additional incentives to families to seek self-sufficiency.

Impact Analysis: HACP anticipated that this policy would result in increased rent roll and collections, increased participation in the FSS program, and increased number and percentage of families working.

Actual initial results did reflect several trends. FSS participation increased slightly, believed to be due to increased emphasis on program recruitment and implementation.

Rent rolls also increased, and this is a result of an improving economy and the increasing number of households receiving earned income in HACP managed communities average rent amounts also increased, and is also attributed to increased wage income. The average rent collected experienced a slight decrease but this is likely the result of bankruptcy litigation balances HACP is unable to collect. More detailed review of these statistics on a property by property level will be pursued for future reports.

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	2010	2011	2012	2013	2015 Benchmark
LIPH Rent Policy Impact Data					
Total non-disabled non-elderly families	1394	1309	1296	1261	n/a
Number of families working (reporting wage income)	595	556	507	624	650
Percentage of non-disabled, non-elderly families working	43%	43%	39%	49.5%	55%
Number of families impacted (non-elderly non-disabled, and rent less than \$150)	828	797	789	781	800
Number exempt due to disability (disabled, rent <\$150)	206	210	130	n/a	n/a
Number exempt due to elderly (age 62+, rent <\$150)	72	69	46	n/a	n/a
Number enrolling in FSS (not elderly, not disabled, Tenant Rent <= \$150 and enrolled in FSS)	353	397	634	703	650

In assessing the impact of this policy, additional data will need to be extracted from current and historical database files. Additional research, perhaps through interview of focus groups, may also prove valuable. In 2010, HACP procured outside evaluators to assist in evaluation of this initiative. This evaluation work is underway, and results have been included in the HACP 2014 MTW Annual Report.

Standard HUD Metrics – LIPH FSS			
Modified based on HACP Data			
Unit of Measure	Baseline	2013 Actual	Benchmark (2015 Goal)
SS#1: Average Earned Income of all households	\$11,268	\$15,425	\$15,500
SS#2: Average Escrow Savings	1,771.96	\$2414.74	\$2,500
SS#3: Employed Number (all households)	620	624	650
SS#3: Employed percentage (all households)	21.72%	22%	25%
SS#3 (3+4): Enrolled in Education or Training program number (of FSS participants)	88	54	75
SS#3 (3+4): Enrolled in Education or Training program percentage (of FSS participants)	14%	8%	30%
SS#4: Number receiving TANF (all)	637	573	575
SS#5: Number receiving Self-sufficiency services (FSS enrollment)	634	707	650
SS#7: PHA Rental Revenue	\$626,041	\$594,569	\$650,000
SS#7: Tenant rent share	N/A	\$214	\$214
SS#8: Number transitioned to self-sufficiency (graduation)	7	10	15

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This policy is authorized by section C. 11. of Attachment C, and Section C. 3 of Attachment D of the Moving To Work Agreement.

3. Revised recertification requirements policy.

Approved in 2008 for the Housing Choice Voucher Program and in 2009 for the Low Income Public Housing Program, recertification requirements are modified to require recertification at least once every two years rather than annually. Changes in income still must be reported, standard income disregards continue to apply, and HACP continues to utilize the EIV system in completing recertifications. This policy change reduces administrative burdens on the Authority, thereby reducing costs and increasing efficiency.

HACP has calculated the average time to process a recertification, the number of recerts completed annually, and the resulting costs, and has compared this to the same total calculations subsequent to the change in policy to measure the impact.

Re-certification Policy for HCV	2009	2010	2011	2012	2013	2015 Benchmark
Number of Annual Recerts		2698	2455	3239	3131	2600
Number of interim Recerts		1889	1933	3113	2746	2000
Total Recerts (2009 Estimated)	5500	4596	4380	6352	5677	4600
Average cost per Recert	\$53.63	\$53.63	\$53.63	\$53.63	53.63	53.63
Total estimated costs	\$294,965	\$246,483.48	\$234,899.40	\$340,657.76	315,183.51	\$246,698

Re-certification Policy for LIPH	2009	2010	2011	2012	2013	2015 Benchmark
Number of Annual Recerts	2826	2587	2383	1648	1216	800
Number of interim Recerts	1070	1052	947	1760	1540	1300
Total Recerts	3896	3639	3330	3408	2756	2100
Average cost per Recert	\$53.63	\$53.63	\$53.63	\$53.63	53.63	53.63
Total actual cost	\$297,646.50	\$246,483.48	\$234,899.40	\$340,657.76	\$304,457.51	
Total estimated costs	\$208,942.48	\$195,159.57	\$178,587.90	\$182,771.04	\$147,804.25	\$112,623

Initial results are included in the table above. HACP's outside evaluators, procured in 2010 to assist in evaluation of this initiative were not fully under contract until 2011. Collection, review and assessment of data is underway, with additional results to be included in the 2014 Annual Report.

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HACP does not plan or anticipate any non-significant changes or modifications; any changes or modifications to metrics, baselines, or benchmarks; nor any different authorizations for this activity in 2015.

HCV - HUD STANDARD METRICS – Cost Effectiveness - Estimates

Unit of measure	Baseline	2013	2015 Benchmark
CE#1: Total cost of task	\$294,965.00	\$315,183.51	\$246,698.00
CE#2: Total Time To Complete the Task	11,000 hours	11,754 hours	9,200 hours
CE#5: Tenant rent share in dollars (Average tenant rent to owner)	\$177	N/A	\$177

Note: provided numbers do not account for fluctuations in program size.

Note II: For SS#1, SS#3, SS#4 and SS8 please see data provide for activity 1. Modified Rent Policy for the Section 8 Housing Choice Voucher Program

LIPH - HUD STANDARD METRICS – Cost Effectiveness - Estimates

Unit of measure	Baseline	2013	2015 Benchmark
CE#1: Cost of Task	\$208,942.48	\$147,804.28	\$112,623
CE#2: Total Time To Complete the Task	7,792 hours	5,512 hours	5,000 hours
CE#5: Tenant rent share (2014)	\$214	N/A	\$214

Note: provided numbers do not account for fluctuations in program size.

Note II: For SS#1, SS#3, SS#4 and SS8 please see data provide for activity 2. Modified Rent Policy for the Low Income Public Housing Program.

No changes or modifications related to this initiative are planned for 2015.

Authorized by Section C. 4. of Attachment C (for public housing) and Section D.1. c. of Attachment C (for Housing Choice Voucher Program).

4. A. Operation of a combined Public Housing and Housing Choice Voucher Homeownership Program.

Initially approved in 2007, with additional components approved in 2010. HACP operates a single Homeownership Program open to both Low Income Public Housing and Housing Choice Voucher Program households. This approach reduces administrative costs, expands housing choices for participating households, and provides incentives for families to pursue employment and self-sufficiency through the various benefits offered. By combining the programs, increased benefits are available to some families.

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HACP data in 2009 indicated that there were over 800 families receiving Housing Choice Voucher assistance who had income high enough to be considered for homeownership. HACP tracks the number, and success rate, of Homeownership Program participants from the LIPH and HCV program. Further analysis of potentially eligible participants in the LIPH and HCV programs is conducted periodically, followed by appropriate outreach to potentially eligible families. The total number of homeownership sales and the number of participants in the program are also tracked to measure the impact of this initiative.

The tables below show Homeownership Program Statistics relevant to this Section VI. 4., and also to Section VI. 5. Below.

Homeownership Statistics LIPH & HCV	2009	2010	2011	2012	2013	2014 Benchmark
Closings / Purchase	12	14	8	5	10	10
Sales Agreements		14	27	11	8	10
Pre-Approval Letters		12	12	7	9	10
Number of applicants		64	101	99	138	100
Homeownership Education completed	56	40	39	99	40	100
HACP funds for closing (total)		\$28,833	\$26,176	\$6,720	\$38,209	\$10,000
Average HACP 2nd mortgage amount*		\$4,781	\$16,946.5	\$7,000	\$69,400	\$15,000
Average Purchase price		\$73,015	\$74,756	\$53,800	\$97,950	\$75,000
Amount of non-HACP assistance**		\$23,946	\$96,108	\$14,741	\$256,760	\$35,000
Foreclosures	0	0	1	0	1	0

Homeownership Statistics	LIPH 2010	LIPH 2011	LIPH 2012	LIPH 2013
Closings / Purchase	6	2	0	4
Sales Agreements	9	0	3	5
Pre-Approval Letters	9	2	3	4
Number of applicants	53	12	12	35
Homeownership Education completed	32	13	12	10
HACP funds for closing (total)	\$19,620	\$3,000	0	\$15,124
Average HACP 2nd mortgage amount*	\$7,218	0	0	\$12,400
Average Purchase price	\$57,250	\$50,000	0	\$92,000
Amount of non-HACP assistance**	\$10,340	\$1,350	0	\$94,800
Foreclosures	0	0	0	0

Homeownership Statistics	HCV 2010	HCV 2011	HCV 2012	HCV 2013
Closings / Purchase	8	6	5	4
Sales Agreements	5	27	8	3
Pre-Approval Letters	3	10	4	5
Number of applicants	11	89	87	103
Homeownership Education completed	8	26	87	30

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HACP funds for closing (total)	\$9,213	\$23,176	\$6,720	\$23,085
Average HACP 2nd mortgage amount*	\$2,344	\$16,946.50	\$7,000	\$57,000
Average Purchase price	\$84,839	\$84,007	\$53,800	\$101,917
Amount of non-HACP assistance**	\$13,607	\$94,758	\$14,741	\$161,960
Foreclosures	0	1	0	0

* In 2011, four HACP second mortgages were utilized by homebuyers. Other homebuyers either utilized no assistance, only closing assistance, or assistance from other sources.

Assistance from other sources was as follows:

	2010	2011	2012	2013
<u>Housing Choice Voucher Program Buyers:</u>				
Seller's assist	\$ 7,856.57	0	\$6,724.18	\$2,706
State	\$ 3,000.00	\$4,808.00	0	0
Dollar Bank 3-2-1	\$ 2,750.00	0	\$2705.00	\$4,900
URA Soft-Second Mortgage	\$103,000.00	\$58,000.00	0	\$145,360
American Dream Grant	0	\$3,000.00	\$3,000.00	\$9,000
Bartko Foundation	0	\$4,095	0	0
Parkvale Savings Banks	0	\$20,000.00	0	0
East Liberty Development, Inc.	0	\$4,855.00	0	0
ACB Grant			\$2,312.00	0
Total	\$116,606.57	\$94,758.00	\$14,741.18	\$161,960
<u>Low Income Public Housing Buyers:</u>				
Seller's assist	\$ 1,039.62	0	0	0
State	\$ 3,000.00	0	0	0
Dollar Bank 3-2-1	\$ 3,300.00	0	0	0
Habitat for Humanity	\$0	\$1,350.00	0	0
Total	\$10,339.62	\$1,350.00	0	0
Grant Total Other Assistance:	\$126,946.19	\$96,108.00	\$14,741.18	\$253,960

Total Direct Financial Assistance from HACP provided to Homebuyers in 2010: \$59,997.
 Total Direct Financial Assistance from HACP provided to Homebuyers in 2011: \$93,962.
 Total Direct Financial Assistance from HACP provided to Homebuyers in 2012: \$16,030.
 Total Direct Financial Assistance from HACP provided to Homebuyers in 2013: \$106,589.

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** The amounts of non-HACP assistance listed do not include soft second mortgages provided by the City of Pittsburgh Urban Redevelopment Authority (URA).

Foreclosure Prevention: In our program's history, only two (2) out of 121 families have experienced foreclosure. In both instances the families refused multiple offers of assistance and the resources of the foreclosure prevention component of HACP's homeownership program.

Homeownership Soft-Second Mortgage Waiting List: This has not been established, as at no point have pre-approvals and closings combined approached our budgeted level.

Eligibility of persons on the waiting lists: Our homeownership program policy requires those interested in participation in our program to have received a letter of eligibility for public housing or the Housing Choice Voucher Program from the HACP. However, because we do not process families on the waiting list for eligibility until they near the top of the list, the added pool of potential homeownership program candidates from the waiting list was smaller than anticipated. Additionally, public housing and HCV waiting lists were closed in the spring of 2014, further inhibiting enrollment in the homeownership program of families who are not currently program participants but are otherwise eligible. This has not produced significant increases in enrollment thus far.

In order to address this, HACP in 2013 modified its eligibility criteria to add persons otherwise eligible for public housing or the Housing Choice Voucher program, in addition to program participants and persons on the waiting list. Persons who have adequate income for the homeownership program will be permitted to complete an application and HACP will process the application for eligibility determination, but will not place the family on a rental housing waiting list. If eligible, they will be provided with a letter stating their eligibility for rental assistance so the family can enroll in the homeownership program.

HACP's MTW Homeownership Program is included as Appendix 2.

HACP has engaged outside evaluators to assist in evaluation of this initiative.

HUD Standard Metrics - Cost Effectiveness - Homeownership			
Measure	Baseline	2013 Outcome	2015 Benchmark
Number of recerts (reduced)	10/year	10	10
CE#1: Total cost of task (\$) (recerts)	\$53.30.	\$53.30	53.30
CE#2: time of task (hours)	20	20	20
CE#3: Error Rate in task/percentage	N/A	N/A	N/A
CE#4: Funds leveraged (\$)	0	\$256,760	\$35,000

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HUD Standard Metrics - Housing Choice			
Measure	Baseline	2013 Outcome	2015 Benchmark
HC#1: new units made available (<=80%AMI)	N/A	13	10
HC#2: units preserved (<+80%ami)	N/A	N/A	N/A
HC#3: Average time on wait list	N/A	N/A	N/A
HC#4: # <=80% AMI that would lose assistance or have to move	N/A	N/A	N/A
HC#5: # able to move to a better unit +/-or neighborhood	0	13	10
HC#6: number that purchased a home	0	10	10
HC#7: number receiving services aimed at increasing housing choice	0	40	45

HACP does not plan or anticipate any non-significant changes or modifications; any changes or modifications to metrics, baselines, or benchmarks; nor any different authorizations for this activity in 2015.

This activity is authorized by Section B. 1. and D. 8 of Attachment C and Section B. 4. of Attachment D of the Moving To Work Agreement.

4. B. Homeownership Program assistance to include soft-second mortgage assistance coupled with closing cost assistance, homeownership and credit counseling, and foreclosure prevention only; expand eligibility to persons on the LIPH and HCV program waiting list or persons eligible but not on a wait list; establish a Homeownership Soft-second mortgage waiting list.

Initially approved in 2010, the following provisions of the HACP homeownership program are unchanged for 2015:

- i. Provide soft-second mortgage financing for home purchases to eligible participants, calculated as follows: eligible monthly rental assistance x 12 months x 10 years, but in no case shall exceed \$32,000. The second mortgage is forgiven on a pro-rated basis over a ten year period.
- ii. Expand Homeownership Program eligibility to include persons on HACP's LIPH and Section 8 HCV waiting lists-who have received a letter of eligibility for those

- programs from the HACP or persons otherwise eligible but currently not on a wait list.
- iii. Establish a Homeownership Waiting List to assist in determining the order of eligibility for second mortgage Homeownership benefits.

This program continues successfully, reducing costs for the HACP, providing incentives for families to become self-sufficient homeowners, and expanding housing choices for eligible families. Program enrollment is steady, and as in prior years, no foreclosures have taken place. Please see the program statistics under Section 4, above, for additional information on the results of this initiative.

HACP has engaged outside evaluators to assist in assessment of this initiative.

Please see above (#4. A.) for standard HUD metrics

HACP does not plan or anticipate any non-significant changes or modifications; any changes or modifications to metrics, baselines, or benchmarks; nor any different authorizations for this activity in 2015.

This activity is Authorized by Section B. 1. and D. 8 of Attachment C and Section B. 4. of Attachment D of the Moving To Work Agreement.

5. Modified Housing Choice Voucher Program policy on maximum percent of Adjusted Monthly Income permitted.

Originally approved in 2001, HACP's operation of the Housing Choice Voucher Program allows flexibility in the permitted rent burden (affordability) for new tenancies. Specifically, the limit of 40% of Adjusted Monthly Income allowed for the tenant portion of rent is used as a guideline, not a requirement. HACP continues to counsel families on the dangers of becoming overly rent burdened, however, a higher rent burden may be acceptable in some cases. This policy increases housing choice for participating families by giving them the option to take on additional rent burden for units in more costly neighborhoods.

While this is a long-standing HACP policy, HACP is continuing to pursue data sources in order to identify the percentage of families renting in non-impacted census tracts prior to the policy change to establish a baseline, and to compare this to the percentage of new leases approved in non-impacted census tracts. HACP will also assess the percentage of new leases utilizing the affordability exception. Initial data and calculation assessments determined additional work was needed to ensure accuracy, and this work is ongoing. Results of this analysis will be included in 2014 Annual Report. No changes or modifications, other than improved data collection, are planned in 2015.

This activity is authorized in Section D. 2. C. of Attachment C and Section D. 1. b. of Attachment D of the Moving To Work agreement.

HACP does not plan or anticipate any non-significant changes or modifications; any changes or modifications to metrics, baselines, or benchmarks; nor any different authorizations for this activity in 2015.

Unit of measure	Baseline	2014 Benchmark	2015 Outcome
HC#5: Increase in resident mobility	0	34	34

6. Modified Payment Standard Approval.

Originally approved in 2004, HACP is authorized to establish Exception Payment Standards up to 120% of FMR without prior HUD approval. HACP has utilized this authority to establish Area Exception Payment Standards and to allow Exception Payment Standards as a Reasonable Accommodation for a person with disabilities. Allowing the Authority to conduct its own analysis and establish Exception Payment Standards reduces administrative burdens on both the HACP and HUD (as no HUD submission and approval is required) while expanding housing choices for participating families.

HACP's current Exception Payment Standard areas were eliminated in prior years due to budgetary constraints. HACP plans to raise its payment standard to 110% in 2015. If re-establishment of Area Exception Payment Standards is planned, specific metrics, baselines, and benchmarks will be established. As a previously approved activity, HACP is including this in this section.

HACP will continue to allow an Exception Payment Standard of up to 120% of FMR as a reasonable accommodation for persons with disabilities and to increase housing choices for persons with disabilities.

In 2013, HACP received approval to establish an Exception Payment Standard for fully Accessible Units meeting the Requirements of the Uniform Federal Accessibility Standard (UFAS), up to 120% of FMR. This exception payment standard can be used by tenants who require the features of a UFAS unit and locate such a unit on the open market; and may also be used by the HACP in the Project Based Voucher Program or other rehabilitation or new construction initiatives to support the creation of additional UFAS accessible units. HACP may utilize this activity at additional properties in 2015.

This initiative will increase housing choices for low-income families who require the features of an accessible unit.

Implementation of this initiative will increase the availability of affordable accessible units in desirable locations and environments, decreasing wait times and increase the number of families who can reside in a unit that meets all of their accessibility needs. Most specifically, it will

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increase the number of fully accessible units (and families) supported by the Housing Choice Voucher (HCV) Program, and will increase the choices for low-income disabled families receiving assistance through the HCV program.

HACP expects to see the increase in the availability of UFAS accessible units within two years of approval and implementation, subject to other approvals and processes required for rehabilitation and construction projects; and to the type, number, and quality of project based voucher proposals received by the authority.

HACP's standard measure will be the number of new UFAS accessible housing units made available for disabled households at or below 80% of AMI. Projected outcome is an increase by at least 25 units of the number of UFAS accessible units supported by the HCV program.

Data will be collected from HACP's Emphasys HCV database; and records of rehabilitation and development projects completed through the HACP Development and Modernization Department and through AHAP and HAP agreements and subsidy payment records for Project Based Section 8 contracts.

This activity is authorized by Attachment C. Section D. 2. a. of the HACP Moving To Work Agreement.

This authorization is needed to streamline the process for approval of the exception payment standard to promote the creation of accessible units in the City of Pittsburgh. Based on the factors of Pittsburgh's topography and older housing stock, few fully accessible units exist outside of senior citizen high rise buildings. These factors also make conversion of existing units more difficult and costly, and make meeting the UFAS standards challenging even in new construction. Therefore, an exception payment standard is needed to provide incentives for engagements of new construction and building renovations to include accessible units, and to cover the added costs associated with meeting those exacting standards.

HACP has engaged outside evaluators to assist in evaluation of this initiative and to determine if re-establishment of Area Exception Payment Standards is appropriate. HACP does not plan or anticipate any non-significant changes or modifications; any changes or modifications to metrics, baselines, or benchmarks; nor any different authorizations for this activity in 2015.

Measure	Baseline	Benchmark	2013 Actual	2015 Benchmark
Local Metric- HC: new units made available to families <=80%AMI	0	4	0	8
HC#2: units preserved (<+80%ami)	n/a	n/a	n/a	n/a
HC#3: Average time on wait list	n/a	n/a	n/a	n/a
HC#4: Number of families <=80% AMI that would lose assistance or have to move	n/a	n/a	n/a	n/a

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HC#5: # able to move to a better unit +/-or neighborhood	0	5	0	8
HC#6: number that purchased a home	n/a	n/a	n/a	n/a
HC#7: number receiving services aimed at increasing housing choice	n/a	n/a	n/a	

*HACP did not did not project any exceptions in 2013.

Measure	A. Baseline	B. Benchmarks	Outcome	Achieved?
New Housing Units Available	0	2014 – 4 2015 – 8 2016 – 13 Total: 25	N/A	N/A

This activity is authorized under Section D. 2. a. of Attachment C of the Moving To Work Agreement.

7. Use of Block Grant Funding Authority for Development, Redevelopment, and Modernization

In 2012, HACP proposed and HUD approved the Use of Single Fund Flexibility to support development and redevelopment via the *Step Up To Market Financing Program*.

Throughout its Moving To Work Program, HACP has utilized the block grant funding flexibility of the Moving To Work Program to generate funds to leverage development and redevelopment activities. These development and redevelopment activities are a key strategy in pursuit of the goal of repositioning HACP's housing stock. This strategy increases effectiveness of federal expenditures by leveraging other funding sources and increases housing choices for low-income families by providing a wider range of types and quality of housing.

For example, in 2010 HACP utilized \$7,672,994 generated from Housing Choice Voucher Subsidies and Low Income Public Housing Subsidies to support redevelopment of Garfield Heights, specifically Garfield Heights Phase III. This helped produce 23 LIPH units, 9 Tax Credit affordable units, and spurred additional investments that created 9 affordable market rate units. This leveraged \$7,291,363 in Low Income Housing Tax Credit Equity and \$200,000 in additional investments in the LIPH and Tax Credit units. Closing for Garfield Phase III occurred in 2010, and construction and lease up was completed in 2011. Construction and lease up of Garfield Phase IV occurred in 2013.

These investments increase housing choice by creating brand new public housing and low income tax credit units, and are the catalyst for the creation of affordable market rate units

available to low-income families. These new units provide a style and quality of housing for low-income families that are not widely available in the Pittsburgh housing market.

This activity is authorized by Section B. of Attachment C of the Moving To Work Agreement, with additional specific authorizations in Attachment C, Section B (1) and D. (7) and Attachment D, Section B (1) and Section D(1).

In 2012, HUD approved the HACP's *Step Up To Market Financing Program*, as described below. However, specific development proposals and rent levels were not approved, and work continued to finalize redevelopment terms, until late in 2013. Closing on Addison Phase I, including elements of the Step Up To Market financing program, occurred in late December, 2013. The Section A below describes the overall authorities approved, Section B. below describes the specific authorities utilized in 2013 and 2014 as well as authorities planned for 2015.

A. Description:

- HACP will expand its use of the Block grant authority authorized in the Moving To Work Agreement to leverage debt to fund public housing redevelopment and modernization. The goal is to address additional distressed properties in HACP's housing stock prior to the end of the current Moving To Work agreement. Specifically, HACP will identify properties for participation in the Step Up To Market Program and will utilize one or more strategies, subject to any required HUD approvals, including but not limited to, the following:
 - i. Project basing HACP units without competitive process
 - ii. Determining a percentage of units that may be project-based at a development up to 100% of units
 - iii. Project basing units at levels not to exceed 150% of the FMR as needed to ensure viability of identified redevelopment projects. Actual subsidy levels will be determined on a property-by-property basis, and will be subject to a rent reasonableness evaluation for the selected site, and a subsidy layering review by HUD. When units are HACP-owned, the rent reasonableness evaluation will be conducted by an independent third party.
 - iv. Extending Eligibility for project based units to families with incomes up to 80% of AMI.
 - v. Establishing criteria for expending funds for physical improvements on PBV units that differ from the requirements currently mandated in the 1937 Act and implementing regulations. Any such alternate criteria will be included in an MTW Plan or Amendment submission for approval prior to implementation.
 - vi. Establishing income targeting goals for the project based voucher program, and/or for specific project based voucher developments, that have a goal of promoting a broad range of incomes in project based developments.
 - vii. Other actions as determined to be necessary to fund development and/or modernization subject to any required HUD approvals. HACP will follow

HUD protocol and submit mixed-finance development proposals to HUD's Office of Public Housing Investments for review and approval.

- viii. Acquisition of property without prior HUD approval as needed to take advantage of opportunities as they arise, with specific focus on parcels needed for site assembly for redevelopment and development projects. HACP will ensure that all HUD site acquisition requirements are met.

In 2015, HACP will continue to utilize the elements of the Step Up To Market strategy for Phase II and Phase III of Addison Terrace redevelopment, Hamilton- Larimer redevelopment, Allegheny Dwellings redevelopment, and will also pursue utilizing these elements for future Addison Terrace and Hamilton-Larimer redevelopment activities in addition to funds garnered through the Choice Neighborhood Grant.

HACP and its partners have identified the following strategies that will leverage Low Income Housing Tax Credits and capital contributions by the HACP in order to complete the financing necessary for Addison Redevelopment Phases II and III and Larimer Redevelopment Phase 1:

1. Project basing HACP units without competitive process (As authorized under Attachment C. Section B. Part 1. b. vi. and Part 1. c.; Attachment C. Section D. 7. a., authorizing the HACP "to project-base Section 8 assistance at properties owned directly or indirectly by the agency that are not public housing, subject to HUD's requirement regarding subsidy layering.").
2. Determining a percentage of units that may be project based at a development, up to 100% of units. (As authorized under Attachment C. Section B. Part 1. b. vi. (authorizing the provision of HCV assistance or project-based assistance alone or in conjunction with other private or public sources of assistance) and vii. (authorizing the use of MTW funds for the development of new units for people of low income); and Part 1. c. (authorizing these activities to be carried out by the Agency, of by an entity, agent, instrumentality of the agency or a partnership, grantee, contractor or other appropriate party or entity); Attachment C. Section D. 7. c. (authorizing the agency to adopt a reasonable policy for project basing Section 8 assistance) and Attachment D Section D. 1. c. (authorizing HACP to determine Property eligibility criteria)).
3. Extending Eligibility for project based units to families with incomes up to 80% of AMI. (As authorized under Attachment C. Section B. Part 1. b. vi. and Part 1. c.; Attachment C. Section D. 7. (authorizing the agency to establish a project based voucher program) and Attachment D Section D. 1. a. (authorizing the agency to determine reasonable contract rents.)).
4. Acquisition of property without prior HUD approval in order to complete site assembly for these projects. As authorized under Attachment C. Section C. 13. (authorizing the acquisition of sites without prior HUD approval);

HACP will submit a full development proposal, including Rental Term Sheet, Pro Formas , Sources and Uses, schedules, and other detailed project information as required based on each

project's financing to HUD's Office of Public Housing Investments or other HUD office as directed for approval as part of the mixed finance approval process as per HUD's protocol, and will ensure completion of a subsidy layering review. This process was completed and approved for Addison Phase 1 late in 2013. It is anticipated that proposals will be submitted for Larimer/East Liberty Phase 1, Addison Phase II and Addison Phase III in 2015.

B. Relationship to Statutory Objectives

- This policy will expand housing choices for low and moderate income families by fostering the redevelopment of obsolete housing and replacing it with quality affordable housing including low income public housing units, project based vouchers, and low income housing tax credit units; it will also provide expanded unit style options offering townhouses, as well as apartments where currently only walk-up apartments are available.
- This policy has the potential to improve the efficiency of federal expenditures by stabilizing the long term costs of operating and maintaining low-income housing properties, and leveraging other capital resources (low-income housing tax credits and private market debt, foundation grants, local government matching funds, etc.)

C. Anticipated Impacts

- This policy is expected to allow the redevelopment of obsolete properties to continue at a reasonable pace, resulting in improved living conditions and quality of life for residents, reduced costs for the HACP, increases in leveraged resources, improvement and investment in surrounding neighborhoods, reduced crime at redeveloped properties, increased housing choices for assisted families.

D. Baselines, Benchmarks, and metrics

- Measures of housing quality – REAC scores.
- Measures of housing type – current unit types vs. and new unit types.
- Number and type of units constructed, modernized, rehabilitated, or created as a result of HACP's leveraged investment.
- Amounts of non-HACP funding leveraged towards construction of the redeveloped property.

Measure	Addison Terrace	Addison Terrace Redevelopment
REAC score 2013	56	n/a
Unit Type	3 story walk up non energy efficient	Townhouse construction
Non HACP funding leveraged *	none	LIHTC

*Note: Larimer/ East Liberty redevelopment will utilize Choice Neighborhood grant funding as well as funding from the City of Pittsburgh.

HUD Standard Metrics - Housing Choice

Measure	Baseline	Benchmark
HC#1: new units made available (<=80%AMI)	0	164
HC#2: units preserved (<+80%ami)	n/a	n/a

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HC#3: Average time on wait list	n/a	n/a
HC#4: # <=80% ami that would lose assistance or have to move	n/a	n/a
HC#5: # able to move to a better unit +/-or neighborhood	0	164
HC#6: number that purchased a home	n/a	n/a
HC#7: number receiving services aimed at increasing housing choice	n/a	n/a

NOTE #1: Benchmarks listed above are for Addison Phase 1. Baselines and benchmarks are not yet established for Larimer Redevelopment, pending completion, finalization, and closing.

NOTE #2: Currently projecting 164 units in 2015 in Addison Terrace Phase I, 64 units in Phase II and 37 units in Phase III.

Standard HUD Metric	Baseline	2014 Benchmark	2015 Outcome
Cost Effectiveness #1:	\$3,118 per RFP	0	0
Cost Effectiveness #2: Staff time Savings	91.5 hours	0	0

E. Data Collection and Proposed Metrics

- Data will be collected from HACP's financial data systems, unit tracking systems, HUD's REAC scoring, City of Pittsburgh Police crime statistics reports, HACP's Emphasys system, and Site management data.

F. Authority

- This activity is authorized by the Moving To Work Agreement, Attachment C. Section B. 1 and Section D. 7., and Attachment D. Section B. 1. and Section D. 1. ;

No other changes or modifications related to this initiative are planned for 2015.

Not Yet Implemented Activities

HACP does not currently have any approved but not yet implemented activities.

On-Hold Activities

HACP activities that could be considered as 'on hold' are actually subsets of implemented activities. They are as follows:

- Exception Payment Standard Areas. Originally approved in 2004 as part of a larger approval on Exception payment standards, HACP suspended its Exception Payment Standard Area in 2007 in order to reduce costs and streamline administration. Depending on future funding, and changes to the local market, HACP may develop

new exception payment standard areas to increase housing choices for voucher families. HACP does not currently have a plan or timeline for re-implementation due to uncertainties in near and long-term future funding.

Closed Out Activities

Since entering the Moving To Work Program in 2000, HACP has also instituted a number of Moving To Work initiatives that in 2015 no longer required specific Moving To Work Authority. Some of those initiatives are:

1. Establishment of Site Based Waiting Lists. Closed out prior to execution of the Standard Agreement as Moving To Work authority was no longer required for this activity.
2. Establishment of a variety of local waiting list preferences, including a working/elderly/disabled preference and a special working preference for scattered site units. Closed out prior to execution of the Standard Agreement as Moving To Work authority was no longer required for this activity.
3. Modified Rent Reasonableness Process. Closed out prior to execution of the Standard Agreement as Moving To Work authority was no longer required for this activity.
4. Transition to Site Based Management and Asset Management, including Site Based Budgeting and Accounting. Closed out prior to execution of the Standard Agreement as Moving To Work authority was no longer required for this activity.

Other Activities

Several activities that utilized Moving To Work Authority, but are not specified as specific initiatives waiving specific regulations, were previously included in the initiative section but no longer require that separate listing. They are as follows:

- Use of Block Grant Funding Authority to support Development and Redevelopment, Enhanced and Expanded Family Self-sufficiency and related programming, and the HACP MTW Homeownership Program.
 - Originally approved with the initial Moving To Work Program and expanded to include homeownership and resident service programs in subsequent years, HACP continues to use Moving To Work block grant funding to support its Moving To Work Initiatives. Additional information on the use of Single Fund block grant authority is included in other sections of this MTW Plan, particularly Section V. on Sources and Uses of funds.
- Energy Performance Contracting
 - Under HACP's Moving To Work Agreement, HACP may enter into Energy Performance Contracts (EPC) without prior HUD approval. HACP will continue its current EPC, executed in 2008, to reduce costs and improve efficient use of federal funds.

- HACP's current EPC included installation of water saving measures across the authority, installation of more energy efficient lighting throughout the authority, and installation of geo-thermal heating and cooling systems at select communities. It was completed in 2010, with final payments made in 2011. Monitoring and Verification work began in 2011, with the first full Monitoring and Verification report completed for the 2012 year. HACP's objectives include realizing substantial energy cost savings. HACP reports on the EPC in the MTW Annual Report.
- Establishment of a Local Asset Management Program.
 - In 2004, prior to HUD's adoption of a site based asset management approach to public housing operation and management, HACP embarked on a strategy to transition its centralized management to more decentralized site-based management capable of using an asset management approach. During HACP's implementation, HUD adopted similar policies and requirements for all Housing Authorities. Specific elements of HACP's Local Asset Management Program were approved in 2010, as described in the Appendix, Local Asset Management Program. HACP will continue to develop and refine its Local Asset Management Program to reduce costs and increase effectiveness.

Form 50900: Elements for the Annual MTW Plan and Annual MTW Report		
Attachment B		
(V) Sources and Uses of Funds		
Annual MTW Plan		
V.1. Plan Sources and Uses of MTW Funds		
A. MTW Plan: Sources and Uses of MTW Funds		
Estimated Sources of MTW Funding for the Fiscal Year		
PHAs shall provide the estimated sources and amounts of MTW funding by FDS line item.		
Sources		
FDS Line Item	FDS Line Item Name	Dollar Amount
70500 (70300+70400)	Total Tenant Revenue	\$ 6,585,243
70600	HUD PHA Operating Grants	\$ 136,909,797
70610	Capital Grants	\$ 1,409,740
70700 (70710+70720+70730+70740+70750)	Total Fee Revenue	\$ 19,596,932
71100+72000	Interest Income	\$ 286,053
71600	Gain or Loss on Sale of Capital Assets	\$ (190,958)
71200+71300+71310+71400+71500	Other Income	\$ 1,393,314
70000	Total Revenue	\$ 165,990,120

HACP 2015 Moving To Work Annual Plan

Estimated Uses of MTW Funding for the Fiscal Year		
PHAs shall provide the estimated uses and amounts of MTW funding by FDS line item.		
FDS Line Item	Uses FDS Line Item Name	Dollar Amount
91000 (91100+91200+91400+91500+91600+91700+91800+91900)	Total Operating - Administrative	\$ 24,238,137
91300+91310+92000	Management Fee Expense	\$ 6,398,043
91810	Allocated Overhead	\$ -
92500 (92100+92200+92300+92400)	Total Tenant Services	\$ 2,951,423
93000 (93100+93600+93200+93300+93400+93800)	Total Utilities	\$ 8,841,579
93500+93700	Labor	\$ -
94000 (94100+94200+94300+94500)	Total Ordinary Maintenance	\$ 20,877,379
95000 (95100+95200+95300+95500)	Total Protective Services	\$ 4,000,000
96100 (96110+96120+96130+96140)	Total Insurance Premiums	\$ 1,699,768
96000 (96200+96210+96300+96400+96500+96600+96800)	Total Other General Expenses	\$ 5,928,880
96700 (96710+96720+96730)	Total Interest Expenses and Amortization Cost	\$ -
97100+97200	Total Extraordinary Maintenance	\$ 30,493,262
97300+97350	Housing Assistance Payments + HAP Portability	\$ 36,134,528
97400	Depreciation Expense	\$ -
97500+97600+97700+97800	All Other Expenses	\$ 22,853,805
90000	Total Expenses	\$ 164,416,804

HACP 2015 Moving To Work Annual Plan

Describe the Activities that Will Use Only MTW Single Fund Flexibility		
<p>The HACP plans to utilize its single fund flexibility to direct \$13,391,245 in 2015 from the HCVP and Low Income Public Housing Program funding to support the HACP development and modernization program. Additional detail can be found in the Appendixes of this plan. Specifically, this funding will be used for the following:</p> <p>-Significant Modernization to Various HACP Properties</p> <p>HACP will continue the use of single fund flexibility as approved in prior years for the activities listed below:</p>		
Activity	Plan Year Originally Obligated	Status
Use of Block Grant Funding to support development and redevelopment activities	2001 Annual Plan	Ongoing
Use of Block Grant Funding to support Enhance Family Self-Sufficiency Program	2004 Annual Plan	Ongoing
Use of Block Grant Funding to support the HACP Homeownership Program	2002 Annual Plan, with some modifications in subsequent years	Ongoing
<p>Continuing in 2014, HACP intends to modify its use of Block Grant Funding to support development and redevelopment activities by implementing the Step Up to Market Financing Program to utilize MTW funding to leverage debt to fund redevelopment, as described in more detail in Section IV.</p>		

V.2.Plan.Local Asset Management Plan		
B. MTW Plan: Local Asset Management Plan		
<p>Is the PHA allocating costs within statute? <input type="checkbox"/> Yes or <input checked="" type="checkbox"/> No</p> <p>Is the PHA implementing a local asset management plan (LAMP)? <input checked="" type="checkbox"/> Yes or <input type="checkbox"/> No</p> <p>If the PHA is implementing a LAMP, it shall be described in an appendix every year beginning with the year it is proposed and approved. The narrative shall explain the deviations from existing HUD requirements and should be updated if any changes are made to the LAMP.</p> <p>Has the PHA provided a LAMP in the appendix? <input checked="" type="checkbox"/> Yes or <input type="checkbox"/> No</p> <p>There are no changes to the LAMP at this time</p>		

Section VI. Administrative

A. Board Resolution.

A signed copy of the HACP Board Resolution adopting this annual plan and the Certifications of Compliance, and a signed copy of the Certifications of Compliance, are attached.

B. Public Comment

- a. The Annual Plan was available for public comment from September 15, 2014 to October 21, 2014.
- b. Public Hearings were held on October 6, 2014 at 12:00 P.M. and 6:00 P.M. at the HACP Board Room, 200 Ross Street, 9th Floor, Pittsburgh, PA, 15224. The total number of attendees at the public hearings was 0.

C. Description of Evaluation of the Demonstration

HACP continues to work with the University of Pittsburgh, Graduate School of Public and International Affairs, Center for Urban Studies, on evaluation of the HACP Moving To Work Program. Work to date has focused on impact of the HACP modified rent policy (Activities #1 and #2), and the related performance of HACP's Family Self-Sufficiency Program and Resident Employment Program. Other aspects of work completed to date include a review of HACP's Homeownership Program (Activity #4). Results of these efforts are included in HACP's MTW Annual Reports.

Future work will focus on further data review related to the modified rent policy and incorporation of information collected through a series of focus groups of participants to broaden and deepen the analysis. The work will also include, as possible based on the capacity of the University and the evaluation budget, review and recommendations regarding the revised recertification requirements policy (Activity #3); modified % of adjusted income permitted (Activity #5) and modified payment standards (Activity #6). HACP has also initiated discussions with the University regarding extending and expanding the evaluation project.

Form 50900: Elements for the Annual MTW Plan and Annual MTW Report

Attachment B

Certifications of Compliance

Annual Moving to Work Plan
Certifications of Compliance

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing

**Certifications of Compliance with Regulations:
Board Resolution to Accompany the Annual Moving to Work Plan***

Acting on behalf of the Board of Commissioners of the Public Housing Agency (PHA) listed below, as its Chairman or other authorized PHA official If there is no Board of Commissioners, I approve the submission of the Annual Moving to Work Plan for the PHA (fiscal year beginning 1/1/2015), hereinafter referred to as "the Plan", of which this document is a part and make the following certifications and agreements with the Department of Housing and Urban Development (HUD) in connection with the submission of the Plan and implementation thereof:

1. The PHA published a notice that a hearing would be held, that the Plan and all information relevant to the public hearing was available for public inspection for at least 30 days, that there were no less than 15 days between the public hearing and the approval of the Plan by the Board of Commissioners, and that the PHA conducted a public hearing to discuss the Plan and invited public comment.
2. The PHA took into consideration public and resident comments (including those of its Resident Advisory Board or Boards) before approval of the Plan by the Board of Commissioners or Board of Directors in order to incorporate any public comments into the Annual MTW Plan.
3. The PHA certifies that the Board of Directors has reviewed and approved the budget for the Capital Fund Program grants contained in the Capital Fund Program Annual Statement/Performance and Evaluation Report, form HUD-50075.1.
4. The PHA will carry out the Plan in conformity with Title VI of the Civil Rights Act of 1964, the Fair Housing Act, section 504 of the Rehabilitation Act of 1973, and title II of the Americans with Disabilities Act of 1990.
5. The Plan is consistent with the applicable comprehensive housing affordability strategy (or any plan incorporating such strategy) for the jurisdiction in which the PHA is located.
6. The Plan contains a certification by the appropriate State or local officials that the Plan is consistent with the applicable Consolidated Plan, which includes a certification that requires the preparation of an Analysis of Impediments to Fair Housing Choice, for the PHA's jurisdiction and a description of the manner in which the PHA Plan is consistent with the applicable Consolidated Plan.
7. The PHA will affirmatively further fair housing by examining its programs or proposed programs, identify any impediments to fair housing choice within those programs, address those impediments in a reasonable fashion in view of the resources available and work with local jurisdictions to implement any of the jurisdiction's initiatives to affirmatively further fair housing that require the PHA's involvement and maintain records reflecting these analyses and actions.
8. The PHA will comply with the prohibitions against discrimination on the basis of age pursuant to the Age Discrimination Act of 1975.
9. The PHA will comply with the Architectural Barriers Act of 1968 and 24 CFR Part 41, Policies and Procedures for the Enforcement of Standards and Requirements for Accessibility by the Physically Handicapped.
10. The PHA will comply with the requirements of section 3 of the Housing and Urban Development Act of 1968, Employment Opportunities for Low- or Very-Low Income Persons, and with its implementing regulation at 24 CFR Part 135.
11. The PHA will comply with requirements with regard to a drug free workplace required by 24 CFR Part 24, Subpart F.
12. The PHA will comply with requirements with regard to compliance with restrictions on lobbying required by 24 CFR Part 87, together with disclosure forms if required by this Part, and with restrictions on payments to influence Federal transactions, in accordance with the Byrd Amendment and implementing regulations at 49 CFR Part 24.

13. The PHA will comply with acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 and implementing regulations at 49 CFR Part 24 as applicable.
14. The PHA will take appropriate affirmative action to award contracts to minority and women's business enterprises under 24 CFR 5.105(a).
15. The PHA will provide HUD or the responsible entity any documentation needed to carry out its review under the National Environmental Policy Act and other related authorities in accordance with 24 CFR Part 58. Regardless of who acts as the responsible entity, the PHA will maintain documentation that verifies compliance with environmental requirements pursuant to 24 Part 58 and 24 CFR Part 50 and will make this documentation available to HUD upon its request.
16. With respect to public housing the PHA will comply with Davis-Bacon or HUD determined wage rate requirements under section 12 of the United States Housing Act of 1937 and the Contract Work Hours and Safety Standards Act.
17. The PHA will keep records in accordance with 24 CFR 85.20 and facilitate an effective audit to determine compliance with program requirements.
18. The PHA will comply with the Lead-Based Paint Poisoning Prevention Act and 24 CFR Part 35.
19. The PHA will comply with the policies, guidelines, and requirements of OMB Circular No. A-87 (Cost Principles for State, Local and Indian Tribal Governments) and 24 CFR Part 85 (Administrative Requirements for Grants and Cooperative Agreements to State, Local and Federally Recognized Indian Tribal Governments).
20. The PHA will undertake only activities and programs covered by the Plan in a manner consistent with its Plan and will utilize covered grant funds only for activities that are approvable under the Moving to Work Agreement and Statement of Authorizations and included in its Plan.
21. All attachments to the Plan have been and will continue to be available at all times and all locations that the Plan is available for public inspection. All required supporting documents have been made available for public inspection along with the Plan and additional requirements at the primary business office of the PHA and at all other times and locations identified by the PHA in its Plan and will continue to be made available at least at the primary business office of the PHA.

Housing Authority of The City of Pittsburgh

PHA Name

PHA Number/HA Code

1

I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate. Warning: HUD will prosecute false claims and statements. Conviction may result in criminal and/or civil penalties. (18 U.S.C. 1001, 1010, 1012; 31 U.S.C. 3729, 3802)

Valerie McDonald-Roberts
Name of Authorized Official

HACP Chair
Title

Signature

10/23/2014
Date

*Must be signed by either the Chairman or Secretary of the Board of the PHA's legislative body. This certification cannot be signed by an employee unless authorized by the PHA Board to do so. If this document is not signed by the Chairman or Secretary, documentation such as the by-laws or authorizing board resolution must accompany this certification.



Housing Authority of the City of Pittsburgh

*Executive Office
200 Ross Street - 9th Floor
Pittsburgh, PA 15219
(412) 456-5012 FAX: (412) 456-5068*

CERTIFICATE OF RESOLUTION APPROVAL

I, Amy L. Shaffer, Recording Secretary of the Housing Authority of the City of Pittsburgh, do hereby certify that the attached Resolution No. 51 of 2014 was presented to the Board of Commissioners of the Housing Authority of the City of Pittsburgh at its meeting held on Thursday, October 23, 2014 and approved.

IN TESTIMONY, WHEREOF, I have hereunto set my hand and the seal of said Housing Authority of the City of Pittsburgh this 23th day of October 2014.

Recording Secretary (SEAL)

Board Meeting
October 23, 2014
Agenda Item No. 12

RESOLUTION NO. 51 OF 2014

A Resolution- Approving the HACP 2015 Moving to Work Annual Plan, and authorizing the Executive Director or his designee to submit the Annual Plan to the U.S. Department of Housing and Urban Development

WHEREAS, on November 17, 2000, the Housing Authority of the City of Pittsburgh ("HACP") and the United States Department of Housing and Urban Development ("HUD") executed an agreement authorizing the HACP to participate in the Moving to Work ("MTW") Demonstration; and

WHEREAS, as a participant in the MTW demonstration, the HACP is required to submit an Annual Plan for review and approval by HUD; and

WHEREAS, the HACP's FY 2015 Moving To Work Annual Plan was made available for public review and comment from September 15, 2014 until October 21, 2014, and public hearings were held on the proposed Annual Plan on October 6, 2014; and

WHEREAS, the HACP gave consideration to all comments received regarding the revised FY2015 Moving to Work Annual Plan.

NOW, THEREFORE, BE IT RESOLVED by the Board of Commissioners of the Housing Authority of the City of Pittsburgh:

Section 1. The Housing Authority of the City of Pittsburgh's Fiscal Year 2015 Moving to Work Annual Plan is approved and the Executive Director or his designee is authorized to submit the plan to HUD; and

Section 2. The attached Certifications of Compliance, as required by the Department of Housing and Urban Development, is hereby adopted and approved; and the Chairman is hereby authorized to sign the Certifications of Compliance on behalf of the Board.

Housing Authority of the City of Pittsburgh – Local Asset Management Plan (LAMP)Deviations in Cost Allocation and Fee For Service Approach - Approach to Asset Management

In implementing its Moving To Work Initiatives, HACP's Local Asset Management Approach includes some deviations in cost allocation and fee for service approaches, as well as other variations to HUD asset management regulations. Because these all relate to accounting and sources and uses of funds, the information on HACP's Local Asset Management Program and Site Based Budgeting and Accounting is included in this section.

Approach to Asset Management

HACP follows HUD's guidelines and asset management requirements including AMP-based financial statements. HACP retains the HUD chart of accounts and the HUD crosswalk to the FDS. Under the local asset management program, HACP intends to retain full authority to move its MTW funds and project cash flow among projects without limitation. It is envisioned that MTW single fund flexibility, after payment of all program expenses, will be utilized to direct funds to the HACP development program, wherein HACP is working to redevelop its aging housing stock.

HACP's plan is consistent with HUD's ongoing implementation of project based budgeting and financial management, and project-based management. Operations of HACP sites are coordinated and overseen by Property Managers on a daily basis, who oversee the following management and maintenance tasks: maintenance work order completion, rent collection, leasing, community and resident relations, security, unit turnover, capital improvements planning, and other activities to efficiently operate the site. HACP Property Managers receive support in conducting these activities from the Central Office departments, including operations, human resources, modernization, Finance, and others.

HACP Property Managers develop and monitor property budgets with support from the HACP Finance staff. Budget training has been held to support the budget development process. HACP continues to develop and utilize project-based budgets for all of its asset management projects (AMPs). Property managers have the ability to produce monthly income and expense statements and use these as tools to efficiently manage their properties. All direct costs are directly charged to the maximum extent possible to the AMPs.

HACP utilizes a fee for Service and frontline methodology as outlined in 24 CFR 990 and in the HACP Operating Fund Rule binder, which describes the methodology used for allocating its expenses.

Ongoing Initiatives and Deviations from General Part 990 Requirements

During FY2015 the authority will undertake the following initiatives to improve the effectiveness and efficiency of the Authority:

- ❖ HACP will maintain the spirit of the HUD site based asset management model. It will retain the COCC and site based income and expenses in accordance with HUD guidelines, but will eliminate inefficient accounting and/or reporting aspects that yield little or no value from the staff time spent or the information produced.
- ❖ HACP will establish and maintain an MTW cost center that holds all excess MTW funds not allocated to the sites or to the voucher program. This cost center and all activity therein will be reported under CFDA #14.881 Moving to Work Demonstration Program. This cost center will also hold the balance sheet accounts of the authority as a whole.
- ❖ The MTW cost center will essentially represent a mini HUD. All subsidy dollars will initially be received and reside in the MTW cost center. Funding will be allocated annually to sites based upon their budgetary needs as represented and approved in their annual budget request. Sites will be monitored both as to their performance against the budgets and the corresponding budget matrix. They will also be monitored based upon the required PUM subsidy required to operate the property. HACP will maintain a budgeting and accounting system that gives each property sufficient funds to support annual operations, including all COCC fee and frontline charges. Actual revenues will include those provided by HUD and allocated by HACP based on annual property-based budgets. As envisioned, all block grants will be deposited into a single general ledger fund.
- ❖ Site balance sheet accounts will be limited to site specific activity, such as fixed assets, tenant receivables, tenant security deposits, unrestricted net asset equity, which will be generated by operating surpluses, and any resulting due to/due from balances. All other balance sheet items will reside in the MTW fund accounts, and will include such things as compensated balance accrual, workers compensation accrual, investments, A/P accruals, payroll accruals, etc. The goal of this approach is to attempt to minimize extraneous accounting, and reduce unnecessary administrative burden, while maintaining fiscal integrity.
- ❖ All cash and investments will remain in the MTW cost center. This will represent the general fund. Sites will have a due to/due from relationship with the MTW cost center that represents cash.
- ❖ All frontline charges and fees to the central office cost center will be reflected on the property reports, as required. The MTW ledger won't pay fees directly to the COCC. As allowable under the asset management model, however, any subsidy needed to pay legacy costs, such as pension or terminal leave payments, may be transferred from the MTW ledger or the projects to the COCC.
- ❖ The ESCO accounting is broken out to the sites. This includes all assets, liabilities, debt service costs, and cost savings.

- ❖ No inventory will exist on the books at the sites. A just in time system will be operational and more efficient, both in time and expense. Also, smaller inventories will be held in COCC mobile warehouse units.
- ❖ Central Operations staff, many of whom are performing direct frontline services such as home ownership, self-sufficiency, and/or relocation, will be frontlined appropriately to the low income public housing and/or Section 8 Housing Choice Voucher programs, as these costs are 100 percent low rent and/or Section 8.
- ❖ Actual Section 8 amounts needed for housing assistance payments and administrative costs will be allotted to the Housing Choice Voucher program, including sufficient funds to pay asset management fees. Block grant reserves and their interest earnings will not be commingled with Section 8 operations, enhancing the budget transparency. Section 8 program managers will become more responsible for their budgets in the same manner as public housing site managers.
- ❖ Information Technology costs will be direct charged to the programs benefiting from them, e.g. the LIPH module cost will be direct charged to AMPs; all indirect IT costs will be charged to all cost centers based on a "per workstation" charge rather than a Fee for Service basis. This will allow for equitable allocation of the expense while saving time and effort on invoicing.
- ❖ MTW initiative funded work, such as contributions to the HACP development program, will also fund a 10 percent administration budget, in order to adequately and commensurately fund the administrative work to support the MTW initiatives.

Flexible use of Phase in of Management Fees –

As a component of its local asset management plan, the Housing Authority of the City of Pittsburgh elects to make use of phase-in management fees for 2010 and beyond. The HUD prescribed management fees for the HACP are \$57.17 PUM. HACP will continue to follow the phase-in schedule and approach for management fees as proposed by HACP and approved by HUD in 2010, as follows:

Schedule of Phased-in Management Fees for HACP –

2008 (Initial Year of Project Based Accounting	\$91.94
2009 (Year 2)	\$84.99
2010 (Year 3)	\$78.03
2011 (Year 4)	\$78.03
2012 (Year 5 and beyond)	\$78.03
2013 (Year 6 and beyond)	\$78.03
2014 (Year 7 and beyond)	\$78.03
2015 (Year 7 and beyond)	\$78.03

The above numbers reflect 2009 dollars.

HACP has diligently worked to reduce its staffing and expenditure levels and reduce unnecessary COCC costs; it continues to do so, in an effort to cut costs further, in order to comply with the COCC cost provisions of the operating fund rule. It is also working to increase its management fee revenues in the COCC, through aggressive, and we believe, achievable, development and lease up efforts in both the public housing and leased housing programs. The 2015 budget shows COCC to have a surplus of \$161,937, as indicated above, has made dramatic cuts to its COCC staffing, in virtually every department. It has reduced staff, reduced contractors, cut administration, and made substantial budget cuts to move toward compliance with the fee revenue requirements. We are not yet able to meet the PUM fee revenue target until we grow our portfolio size. Fortunately, a major component of the HACP strategic plan is to grow its public housing occupancy, both through mixed finance development and management, as well as in house management, so as to better serve our low-income community and to recapture some of the fees lost to demolition. This requires central office staff, talent and expense. To make this plan work, i.e. to assist in the redevelopment of the public housing portfolio, we will need the continued benefit of the locked in level of phase in management fees.

It is worth noting that HACP has historically had above normal central office costs driven by an exceedingly high degree of unionization. HACP has over a half dozen different collective bargaining units; this has driven up costs in all COCC departments, especially in Human Resources, Facility Services and Legal. In addition, HACP is governed by requirements for City residency for all its employees. This has driven up the cost to attract and retain qualified people throughout the agency, but especially in the high cost COCC areas, where HACP has had to pay more to attract the necessary talent to perform these critical functions.

The phase in fee flexibility, coupled with HACP's planned growth in public housing occupancy and increases in voucher utilization, will enable HACP's COCC to become sustainable in the long term and fully compliant with the operating fund rule. It should also be noted that this fee flexibility will come from HACP's MTW funds, and will require no additional HUD funding. This flexibility is the essence of the MTW program, and will go a long way towards enabling HACP to successfully undertake and complete its aggressive portfolio restructuring efforts.

HACP MtW Homeownership Program

Amended August 2013

Definitions

As used herein, the following terms not otherwise defined herein shall have the following meanings:

(a) “Buyer” shall mean a Homeownership Program participant who has obtained a mortgage pre-approval letter from a lender.

(b) “Buyer’s annual recertification date” shall mean the date the buyer obtains a lender’s mortgage pre-approval.

(c) “Buyer’s List” shall mean the list signed by two or more eligible buyers who are interested in purchasing the same HACP owned property.

(d) “First-time homeowner” shall mean that no family member of the household owned any present ownership interest in a residence of any family member during the three years preceding commencement of homeownership assistance.

(e) “Gross Aid Standard” means the standard utilized to determine the supplement to the income of a low income household to enable the buyer to purchase standard quality housing in the private marketplace.

(f) “Quick Reference Utility Cost Table” means the table utilized to approximate utility costs by bedroom size when actual utility bills for a property are not available.

(g) “Soft-second mortgage Calculation” shall mean the calculation used to estimate a non-paying interest free second mortgage loan offered to eligible public housing Program participants. The amount of the soft-second mortgage is reduced 10 percent (10%) a year over a ten-year period.

(h) “Total family payment” or “TFP” means that portion of the homeownership expense that the family must pay. It is generally thirty percent (30%) of the family's adjusted income, plus any difference between the payment standard and the actual housing cost.

1. INTRODUCTION

The Housing Authority of the City of Pittsburgh ("HACP") operates an MtW Homeownership Program (the "Program") for current low income public housing residents, Section 8 voucher holders, those on the waiting list for either program, and those eligible for either program who desire to purchase their first home and primary residence within the City of Pittsburgh. In addition to other benefits, HACP will offer a soft second mortgage based upon a payment calculation as defined in Section 8. B. Eligible participants will be placed on the HACP Homeownership Waiting List for home purchase based on the date of their mortgage pre-approval letter from an approved lender.

2. PURPOSE

The specific objectives of the Program are:

1. Expanding homeownership opportunities for low-income families and families having members with disabilities.
2. Providing an opportunity for first-time low income homebuyers to purchase a single-family home within the City of Pittsburgh.
3. Encouraging HACP families to acquire appreciable assets, and move toward the goal of economic self-sufficiency and eventual independence from government assistance programs.

3. OUTREACH

Outreach will be conducted by HACP's Homeownership Office to encourage participation in the Program. Informational flyers and brochures as well as the web site <http://www.hacp.org/housing-options/home-ownership> have been developed to target those persons interested in participating in the Program. The Program will also be promoted by the Resident Self Sufficiency Department through its newsletters and referrals by Service Coordinators. HACP will also highlight the program periodically in other agency publications such as the "News and Views".

4. APPLICATION AND ENROLLMENT

Interested persons may apply to participate in the Program by contacting a Department of Housing and Urban Development ("HUD") approved housing counseling agency to enroll in the required homeownership education class. Participants will receive initial assessments of their credit rating provided by the HUD-approved education and credit counseling service provider.

HACP will consider the participant enrolled in the Program on the date the participant completes the required homebuyer education class and satisfies HACP eligibility requirements as outlined in Section 5. The HUD approved education provider shall issue a certificate of satisfactory completion to each participant and maintain a copy of the certificate on file. HACP will consider the participant a “buyer” when the participant obtains a loan pre-approval letter.

5. ELIGIBILITY

Each Program participant must be a current low income public housing resident, a Section 8 Housing Choice Voucher holder, a person who is on the HACP waiting list (LIPH or HCV) and has received an eligibility letter for the low income public housing or Section 8 Housing Choice Voucher Program from the HACP Occupancy Department, or a person who is eligible to be on an HACP waiting list (LIPH or HCV) and has received an eligibility letter for the low income public housing or Section 8 Housing Choice Voucher Program for Homeownership Purposes only from the HACP Occupancy Department. The following additional eligibility requirements for participation in the Program shall also apply:

A. First-Time Homeowner

Each public housing, Section 8, waiting list or otherwise eligible family must be a first-time homebuyer. A first-time homeowner means that no family member of the household owned any present ownership interest in a residence of any family member during the three (3) years preceding commencement of homeownership assistance. However, a single parent or displaced homemaker who, while married, owned a home with his/her spouse (or resided in a home owned by a spouse) is considered a "first-time homeowner" for purposes of the Program.

If HACP determines that a family member with a disability requires homeownership assistance as a reasonable accommodation, the first-time homeowner requirement may not apply.

B. Minimum Income Requirements

At the time the family obtains a mortgage pre-approval letter, the head of household, spouse, and/or other adult household members who will purchase the home must have a minimum gross annual income of \$17,000 per year.

A family whose head, spouse or sole member is a person with a disability may be exempt from the minimum income requirement provided there exists a sufficient combination of monthly household income and initial down payment money to satisfy the lending institution's pre-approval requirements for the purchase of the property and all other applicable HACP requirements relating to eligibility are met.

C. Welfare Assistance Income

Welfare assistance income shall be included only for those adult elderly or families with members having disabilities who will own the home. Stated otherwise, with the exception of

elderly and families with members having disabilities, HACP will disregard any "welfare assistance" income in determining whether the family meets the minimum income requirement. Welfare assistance includes assistance from Temporary Assistance for Needy Families ("TANF"); Supplemental Security Income ("SSI") that is subject to an income eligibility test; food stamps; general assistance; or other welfare assistance defined by HUD. The disregard of welfare assistance income shall affect the determination of minimum monthly income in determining eligibility for the Program.

D. Employment Requirement

With the exception of families having members with disabilities and elderly households, each family must demonstrate that one or more adult members of the family who will own the home at commencement of homeownership assistance is employed full-time (an average of 30 hours per week). Families with one or more members who are self-employed shall be eligible under this section if they meet all other requirements as stated herein.

HACP will also consider an interruption of employment of no more than one (1) month during the prior one (1) year as meeting the definition of "full time employment" if the employed family member has been continuously employed for a period of at least one (1) year prior to the interruption and is currently employed at the time of the execution of the sales agreement.

E. Prior Mortgage Default

The HACP will not approve a homeownership sales agreement where the head, the head's spouse or other adult member of the family defaulted on a mortgage loan within the previous three (3) years. Such actions will render the family ineligible to participate in the Program.

F. PHA Debts

Prospective participants in the Program shall be ineligible for participation in the Program if they owe any debt or portion of a debt to HACP or any other PHA (Public Housing Authority). Except as provided in HACP's Admissions and Continued Occupancy Policy and Housing Choice Voucher Program Administrative Plan, nothing in this provision will preclude participants who have fully repaid such debt(s) from participating in the Program.

G. Ownership Interest

Except for cooperative members who have acquired cooperative membership shares at the commencement of homeownership assistance, no family member may have a present ownership interest in a residence at the commencement of participation in the homeownership program. This requirement does not apply to the family's right to purchase title to the residence under a lease-purchase agreement. "Present ownership interest" means that no member of the household has had an "interest in a home", including title to a home, in the past three (3) years.

H. Eligible Properties

Eligible properties shall include residentially zoned single family homes, row homes, condominiums and town homes within the City of Pittsburgh. Multifamily or non-residential properties are ineligible.

The HACP may sell existing scattered sites as identified on Exhibit A attached hereto to buyers within the Program. In the event a HACP scattered sites property is not sold through the Program, the property may be reoccupied for lease.

I. Buyer's Annual Recertification Date

The date the buyer obtains a lender's mortgage pre-approval letter shall be the program participant's annual recertification date for purposes of calculating homeownership assistance amounts. The annual recertification date will be used to calculate HACP's assistance benefits and/or soft-second mortgage amount. Once a participant has met all of the preceding eligibility requirements, including a pre-approval letter, they will be placed on the Homeownership Waiting List for home purchase based on the date of their pre-approval letter from an approved lender. The lender or HACP shall verify the buyer's income and employment status during the mortgage pre-approval process and the lender shall provide buyer's income and employment status to HACP upon request. If a buyer's income increases or declines subsequent to a lender issuing a mortgage pre-approval letter, the HACP at its discretion may require recalculation of assistance amounts.

6. PRE-HOMEOWNERSHIP ASSISTANCE REQUIREMENTS

A. Homeownership Counseling

Before a family is eligible for homeownership, the family must attend and successfully complete a pre-assistance HUD approved homeownership and housing counseling program. Such homeownership and housing counseling program will be provided or approved by HACP prior to the commencement of assistance and will include instruction relating to home maintenance; budgeting and money management; credit counseling; negotiating purchase price; securing mortgage financing and loan approvals; finding a home including information about schools and transportation; fair housing laws and local enforcement agencies; the advantages of purchasing and locating homes in areas that do not have a high concentration of low-income families; and the Real Estate Settlement Procedures Act; state and Federal truth-in-lending law; and how to avoid loans with oppressive terms and conditions.

B. Home Purchase and Sales Agreement

Participants in the Program will be required to locate and purchase a home or execute a contract of sale or lease purchase a home, within the limits of the City of Pittsburgh. "Homeownership eligibility" begins on the on the date when the buyer has obtained a mortgage pre-approval letter and completed the approved homebuyer education class. It is the

responsibility of the buyer to notify and discuss the sales transaction with HACP prior to the buyer signing an agreement of sale to remain eligible for Homeownership Program benefits.

C. Home Inspection

The buyer shall select and pay for an independent professional inspection in accordance with the sales agreement. Such independent inspectors must be qualified by the American Society of Home Inspectors (“ASHI”) or possess equivalent credentials acceptable to HACP. The independent inspectors must furnish a copy of the inspection results to both the buyer and HACP. HACP must review the independent inspector’s report and determine whether to go forward or terminate the sales agreement based upon its review.

A contingency clause in the sales agreement must provide that the buyer is not obligated to pay for any necessary repairs. If the Seller is HACP, HACP, in its sole discretion, may pay for any deficiencies found in the inspection report or HACP may terminate the sales agreement. Similarly, the buyer has the right to cancel the sales agreement without penalty if HACP is unwilling to make all necessary repairs cited in the inspection.

7. FINANCING REQUIREMENTS

A. General

HACP may not require participants to use a certain lender or a certain type of financing. However, financing for purchases under this Program must generally be insured or guaranteed by the State or Federal government and comply with secondary mortgage market requirements. HACP will only approve a fixed interest rate mortgage provided by a lender. It is the goal of the Program for participants to utilize all other assistance for which they are eligible prior to receiving assistance from this Program.

If HACP is the seller, then the Program may provide for below-market purchase prices or below-market financing to facilitate below-market purchases. Discounted purchase prices may be determined on a unit-by-unit basis, based on the particular buyer’s ability to pay, or may be determined by any other fair and reasonable method. Below-market financing may include any type of public or private financing, including but not limited to purchase-money mortgages, non-cash second mortgages, promissory notes, guarantees of mortgage loan from other lenders, shared equity, land installment contract or lease-purchase arrangements.

B. Financing Terms

The proposed loan terms must be submitted to and approved by HACP prior to execution of the sales agreement and closing. HACP will determine, in its sole discretion, the affordability

of the family's proposed loan terms and whether they are appropriate in view of current market conditions. In making such determination, HACP may take into account other family expenses, including but not limited to child care, unreimbursed medical expenses, education and training expenses, homeownership expenses and the like. If a mortgage is not FHA-insured or VA-guaranteed, HACP may require lenders to comply with generally accepted mortgage underwriting standards consistent with HUD/FHA, Ginnie Mae, Fannie Mae, Freddie Mac, RHS, or the Federal Home Loan Bank requirements. HACP will not approve any lending practice that it determines, in its reasonable discretion, to be abusive or predatory including loans offered at a rate above Prime to individuals who do not qualify for Prime Rate loans, i.e., subprime loans. Seller financing will be on a case-by-case basis, including instances where HACP is the seller.

C. Determining Affordability: Buyer's Monthly Homeownership Expense

The monthly expenses of public housing and Section 8 buyers who are defined in this Program and those who are listed on the lender's mortgage application, should not exceed a total estimated housing expenses debt ratio of thirty-five percent (35%) of the combined gross monthly income of adult members of the household. The housing expenses debt should include mortgage principal, mortgage interest, property taxes, homeowner's insurance (\$22 per month), condominium or association fees, monthly capital improvement expense (\$41 per month), monthly maintenance expense (\$41 per month), and a monthly utilities estimate obtained from the most recent HACP Section 8 Housing Choice Voucher Program utility allowance schedule for the appropriate unit type, a monthly utilities estimate obtained from the actual twelve month utility expenses of an occupied home to be purchased, or a utility rate study provided by a utility company. Monthly utility expenses for Glen Hazel PA-28-P001-038 are estimated at \$288 per month.

	Efficiency	1bdrm	2bdrm	3bdrm	4bdrm	5bdrm
Utility Costs by Size*	\$197	\$ 235	\$ 288	\$ 348	\$ 405	\$ 459

* Utility costs are obtained from and will be adjusted to conform to the most recent HACP Section 8 Housing Choice Voucher Program utility allowance schedule for the appropriate unit type.

D. Down Payment

Buyers must contribute from their own funds at least one percent (1%) of the net sales price of either a HACP owned property or a private market property. The family may use an IDA or FSS escrow account for their down payment. Low Income Public Housing program participants who established homeownership 'lease-purchase' accounts prior to January 1, 2007, may utilize these accounts for their down payment.

E. Refinancing

No buyer while receiving a HACP second mortgage assistance may refinance their mortgage(s) or incur additional debt secured by the home without the prior written approval of HACP.

8. ASSISTANCE COMPONENTS

A. Assistance Components Available To All Qualifying Program Participants.

1) Homeowner's Insurance And Major Component Home Warranty And Closing Costs Assistance

The maximum amount of financial assistance is \$7,000 for homeowner's insurance, home warranty, and closing costs assistance.

At HACP's expense, HACP may approve the prepayment of a homeowner's insurance policy and major component's insurance warranty or closing costs for a property at closing. It is the responsibility of the tenant/buyer to provide HACP with a written quotation from the vendor for these services prior to closing. The buyer may be eligible for homeowner's insurance or a home warranty benefits for a maximum term of three (3) years. Subject to budgetary constraints, HACP may pay closing costs one time per buyer and if a buyer fails to close on their sales agreement, buyer is not eligible to receiving additional closing costs assistance for a new sales agreement for one (1) year.

2) Foreclosure Prevention Fund

The maximum amount of financial assistance is \$3,000 for foreclosure prevention.

In the event a buyer defaults on their mortgage and receives notice of default by their lender within five (5) years of their closing date, they receive up to six (6) months of HACP mortgage assistance if they apply for and comply with all requirements of the Pennsylvania Homeownership Mortgage Assistance Program (HEMAP). As a Program safeguard, if in the event 10% or more of program buyers default upon their mortgage(s), Section 7c will be amended to decrease the maximum buyer debt ratio for new buyers to thirty-percent (30%) of gross monthly income.

B. Financing With A Soft-Second Mortgage Calculation

The maximum amount of a soft-second mortgage is \$32,000.00.

Subject to budgetary constraints, HACP may provide soft-second mortgage financing to eligible participants. Such financing shall be secured in most cases by a second mortgage (the “Second Mortgage”). However, in some cases, the HACP mortgage will be recorded as a third mortgage subordinate to mortgages securing bank and other government financing provided, for example, by the Urban Redevelopment Authority of Pittsburgh. In the event a first or second mortgage does not exist, HACP's mortgage will be recorded as a first mortgage. The HACP Second Mortgage loan amount shall be determined and calculated by using the Gross Aid Standards chart listed below. The Gross Aid Standard is utilized to determine the supplement to the income of a low income household to enable the family to purchase standard quality housing in the private marketplace. The Gross Aid Standard is obtained from the most recent HACP Section 8 Housing Choice Voucher Program Voucher Payment Standards.

Bedroom Size	Eff	1	2	3	4	5
Gross Aid Standard	567	650	811	1017	1084	1246

The Gross Aid Standard may be revised on a yearly basis. In no instance will the amount of the HACP Soft Second Mortgage calculation exceed \$32,000.00. The Second Mortgage loan calculation amount is calculated as follows:

- Second Mortgage Loan Amount Calculation for a buyer: eligible monthly rental assistance payment x 12 months x 10 years = maximum Second Mortgage loan amount (not to exceed \$32,000.00).
- The Second Mortgage Loan Amount Calculation above shall be determined during buyer's loan pre-approval process and prior to a signed buyer's sales agreement. The HACP Second Mortgage loan amount shall be provided to both buyer and lender and authorized by HACP's Chief Financial Officer. After the primary lender has made a mortgage loan commitment in accordance with the buyer's sales agreement, the buyer is not eligible to request or have HACP recalculate the buyer's HACP Second Mortgage amount.
- The HACP Second Mortgage shall be reduced each month (1/120) by the amount (eligible monthly MAP) used in the Second Mortgage Loan Amount Calculation above; provided that, buyer remains in good standing in the Program, continues to occupy the property as their primary residence, and is not in default under the mortgage. In the event of a mortgage default or if the buyer is no longer residing in the home, no further HACP Second Mortgage debt reduction shall occur while such default or non-occupancy condition continues. The buyer in this program who defaults on their mortgage will not be eligible for housing

assistance through the HACP (or through any HUD funded housing assistance program) until the outstanding obligation on the HACP 2nd mortgage has been satisfied.

- Once a buyer completes a home purchase, interim and monthly re-certifications of income and annual HQS inspections are no longer required.

Note: Program participants who established homeownership 'lease-purchase' accounts prior to January 1, 2007 may utilize such accounts towards their down payment or closing costs.

C. The Homeownership Waiting List

A participant's position on the Homeownership Program Waiting List will be determined by the date of their pre-approval letter that they have obtained from a bank.

The participant will have 60 days from the date of their mortgage pre-approval letter to execute a sales agreement on the property of their choice and provide the HACP with a copy of the sales agreement.

The participant/buyer must have a settlement within ninety (90) days from the date that the mortgage application package is submitted to underwriting.

Persons failing to sign a sales agreement, complete a mortgage application in a timely manor as per the sales agreement, or reach settlement within the allotted time period will be removed from the list. Participants can get a new pre-approval letter and will be put back on the list based on the new date of the new pre-approval letter.

Anyone on the Homeownership Waiting List when annually budgeted funds become exhausted will remain on the list for the subsequent budget year. If a participant/buyer does not meet the stated deadlines for performance in the program, the HACP will review on a case by case basis to determine if and what remedies are available to assist in the completion of the transaction.

D. Portability

A current Section 8 Housing Choice Voucher Program family who qualifies for homeownership assistance may Port to another jurisdiction and purchase a home outside HACP's jurisdiction through another PHA's program, provided the receiving PHA is administering a homeownership program, is accepting new families into its homeownership program, and considers the family eligible based upon the receiving PHA's eligibility requirements. Participants porting to other jurisdictions are not eligible for Homeownership Program Assistance from the HACP.

9. TENANT/BUYER SELECTION FOR VACANT HACP SCATTERED SITES HOMES

Upon HACP's approval to release for sale a HACP owned property as they become vacant, the Program staff collects applicants for a Buyer's List of interested mortgage pre-approved tenant buyers for each home address during a minimum of five (5) business days prior to HACP finalizing and closing the Buyer's List. The Buyer's List is to be utilized in the event two or more mortgage pre-approved applicant buyers desire to purchase the same property. A tenant buyer shall only be on one property Buyer's List or sign one sales agreement at a time. A buyer is only be eligible to sign a Buyer's List if the tenant buyer's mortgage pre-approval letter states a loan amount that is at least equal to or exceeds the property net sales price after applying applicable discounts and other Program benefits. If there are no buyers for a vacant unit, HACP may lease that unit as a standard LIPH scattered site rental unit to the next eligible family on the waiting list.

After collecting interested tenant/buyers for up to five (5) business days, HACP shall select from the Buyer's List the buyer based upon the following criteria:

- The date of their mortgage pre-approval letter shall be the first priority for the selection of any tenant/buyer that HACP enters into a sales agreement from the property Buyer's List.
- In the event that two tenant/buyers have the same date on their mortgage pre-approval letter, HACP shall select the tenant/buyer based upon the tenant/buyer with a lower total debt-to-purchase price ratio.

In the event that a home does not sell during its initial sales offering, HACP may collect additional interested mortgage qualified tenant/buyers from either low income public housing residents or Section 8 voucher holders for an additional five (5) business day period and form a new Buyer's List to repeat the buyer selection process at HACP's discretion.

A. Tenant/Buyer Notification

The tenant/buyer who is selected by HACP to enter into a property sales agreement shall be notified by HACP and requested to execute a sales agreement.

B. Tenant/Buyers Not Selected From Buyer's List

Once HACP enters into a sales agreement with a tenant/buyer from the Buyer's List, the remainder of tenant/buyers not selected are released from this Buyer's List and are eligible to sign up for a new property Buyer's List.

C. Tenant/Buyer Fails To Comply With Sales Agreement

If HACP enters into a sales agreement with a tenant/buyer and the tenant/buyer fails to fulfill the terms and conditions of the sales agreement, the tenant/buyer shall not be eligible to participate in the Program for one (1) year following the date of the sales agreement.

If a tenant/buyer fails to complete the sales process and the tenant/buyer's sales agreement is terminated, HACP will review the property Buyer's List and the Homeownership staff will offer the property to the next qualified buyer as outlined in the Tenant/Buyer Selection Process. If no other tenant/buyers are remaining on the Buyer's List, HACP will form a new property Buyer's List, or will lease the unit as a standard LIPH scattered site rental unit to the next eligible family on the waiting list.

10. HACP OCCUPIED SCATTERED SITE TENANT/BUYER SELECTION

A. Occupied Scattered Site

If an HACP public housing tenant is currently leasing a scattered site, the occupying tenant has the right of first refusal to purchase the scattered site property. If the current family leasing the unit chooses not to purchase the unit in which they reside, but remain in good standing as a tenant, they may remain in the unit as leasing tenants. If an occupying tenant exercises the right of first refusal and fails to purchase the property, they may remain in the unit as a low income public housing tenant as long as they continue as a tenant in good standing. In no case shall a tenant participating in the homeownership program who fails to purchase a home gain any rights to their dwelling beyond those rights of a low-income public housing tenant.

11. HOPE VI

No MtW Homeownership Program benefits may be applied to HOPE VI programs.

12. RECAPTURE OF HOMEOWNERSHIP ASSISTANCE

HACP does not participate in the recapture of home value appreciation.

13. BUYER FILES

Buyer files should contain copies of the following items and be maintained by HACP for a period of three (3) years following closing.

- a. Homebuyer education certificate from a HUD approved education provider
- b. Mortgage pre-approval letter from a lender
- c. Signed agreement of sale and purchase
- d. Buyer debt ratio calculation
- e. Documentation that buyer meets HACP eligibility
- f. HACP financial checks issued to or on behalf of buyer

- g. HUD-1 settlement statement
- h. Home Inspection Report
- i. Second mortgage calculation
- j. Closing costs assistance form

14. ACCOMODATIONS FOR PERSONS WITH A DISABILITY

HACP is committed to making the Program accessible to persons with disabilities and will make outreach efforts to market the Program to such persons. HACP will address requests from those persons with disabilities through its reasonable accommodation policy and procedure to assure equal access to the homeownership program.



Executive Office
200 Ross Street, 9th Floor
Pittsburgh, PA 15219
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HACP 2015 Moving To Work Annual Plan – Flat Rent Appendix

As required by HUD PIH Notice 2014-12, HACP is modifying its Flat Rent Schedules, and as required is including this Appendix in the 2015 MTW Annual Plan.

Flat Rent Appendix to the 2015 Annual Plan

The Housing Authority of the City of Pittsburgh has amended its flat rent policies to comply with the statutory changes contained within Public Law 113 – 76, the Fiscal Year 2014 Appropriation Act.

The Housing Authority of the City of Pittsburgh will set the flat rental amount for each public housing unit that complies with the requirement that all flat rents be set at no less than 80 percent of the applicable Fair Market Rent (FMR) adjusted, if necessary, to account for reasonable utilities costs. The new flat rental amount was effective for all new program admissions effective October 1, 2014. For current program participants that paid the flat rental amount, the new flat rental amount is offered, as well as the income-based rental amount, at the next annual rental option.

HACP's current policy requires recertification only once every two years. In order to comply with the new guidance, the Housing Authority of the City of Pittsburgh has reviewed the rent calculation and offers the rent option to all families currently paying flat or ceiling rents, or whose income-based rent exceeds the flat rent amount, within one year of the effective date of the new Flat Rent Schedule.

The Housing Authority of the City of Pittsburgh has placed a cap on any increase in a family's rental payment that exceeds 35 percent, and is a result of changes to the flat rental amount as follows:

- Multiply the existing flat rental payment by 1.35 and compare that to the updated flat rental amount;
- Present two rent options to the family as follows:
 - the lower of the product of the calculation and the updated flat rental amount; and
 - the income-based rent.

The Housing Authority of the City of Pittsburgh will review the flat rent amounts and compare them to the Fair Market Rent on an annual basis, and will offer rent options to families following the procedures described above whenever the flat rent amount is modified as a result of changes to the Fair Market Rent and/or the applicable Utility Allowances.

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226

Expiros 4/30/2011

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AS 4/28/578 RHP #1 2012

Annual Statement/Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 4/30/2001

Part I: Summary		Grant Type and Number Capital Fund Program Grant No: PA28R00150112		FFY of Grant: 2012	
PHA Name: Housing Authority City of Pittsburgh		Date of CFFP: N/A		FFY of Grant Approval: 2012	
Type of Grant					
[x] Original Annual Statement [] Reserve for Disaster/Emergencies [] Revised Annual Statement/Revision Number		[] Performance and Evaluation Report for Program Year Ending [] Final Performance and Evaluation			
Line	Summary by Development Number	Total Estimated Cost	Revised	Obligated	Total Actual Cost
1	Total Non CFP Funds	Original			Expended
2	1406 Operating Subsidy	-	-	-	-
3	1408 Management Improvements	-	-	-	-
4	1410 Administration	-	-	-	-
5	1411 Audit	-	-	-	-
6	1415 Liquidated Damages	-	-	-	-
7	1430 Fees and Costs	-	-	-	-
8	1440 Site Acquisition	-	-	-	-
9	1450 Site Improvement	-	-	-	-
10	1460 Dwelling Structures	-	-	-	-
11	1465.1 Dwelling Equipment - Non-Expendable	-	-	-	-
12	1470 Non-Dwelling Structures	-	-	-	-
13	1475 Non-Dwelling Equipment	-	-	-	-
14	1485 Demolition	-	-	-	-
15	1492 Moving to Work Demonstration	-	-	-	-
16	1495.1 Relocation Costs	-	-	-	-
17	1499 Development Activities	-	-	-	-
18a	1501 Collateralization or Debt Service paid by the PHA	3,059,779.00	-	-	-
18ba	9000 Collateralization or Debt Service paid Via System of Direct Payment	-	-	-	-
19	1502 Contingency (may not exceed 8% of line 20)	-	-	-	-
20	Amount of Annual Grant (Sum of Lines 2-18)	3,059,779.00	-	-	-
21	Amount of Line 20 Related to LBP Activities	-	-	-	-
22	Amount of Line 20 Related to Section 504 Compliance	-	-	-	-
23	Amount of Line 20 Related to Security - Soft Costs	-	-	-	-
24	Amount of Line 20 Related to Security - Hard Costs	-	-	-	-
25	Amount of Line 20 Related to Energy Conservation Measures	-	-	-	-
(1) To be completed for the Performance and Evaluation Report or a Revised Annual Statement. (2) To be completed for the Performance and Evaluation Report					
Signature of the Executive Director and Date		Signature of Public Housing Director/Office of Native American Programs Administrator and Date			
A. Fulton Meechem Jr., Executive Director 5/10/12					
Date		Date			

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226

Expires 4/30/2011

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FS 519 - RHP #2 - 2012

Annual Statement Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0228
Expires 4/30/2001

Part I: Summary		PHA Name:		Grant Type and Number Capital Fund Program Grant No: PA28R00150212 Date of CFEP: N/A		FFY of Grant 2012 FFY of Grant Approval: 2012	
Housing Authority City of Pittsburgh							
Type of Grant							
(x) Original Annual Statement [] Revised Annual Statement/Revision Number [] Performance and Evaluation Report for Program Year Ending [] Final Performance and Evaluation							
Line Summary by Development Number		Total Estimated Cost		Total Actual Cost			
		Original	Revised	Obligated	Expended		
1	Total Non CGP Funds						
2	1406 Operating Subsidy						
3	1408 Management Improvements						
4	1410 Administration						
5	1411 Audit						
6	1415 Liquidated Damages						
7	1430 Fees and Costs						
8	1440 Site Acquisition						
9	1450 Site Improvement						
10	1460 Dwelling Structures						
11	1455.1 Dwelling Equipment - Non-Expendable						
12	1470 Non-Dwelling Structures						
13	1475 Non-Dwelling Equipment						
14	1485 Demolition						
15	1492 Moving to Work Demonstration						
16	1495.1 Relocation Costs						
17	1499 Development Activities						
18a	1501 Collateralization or Debt Service paid by the PHA	2,595,833.00					
18ba	9000 Collateralization or Debt Service paid Via System of Direct Payment						
19	1502 Contingency (may not exceed 8% of line 20)						
20	Amount of Annual Grant (Sum of Lines 2-18)	2,595,833.00					
21	Amount of Line 20 Related to LBP Activities						
22	Amount of Line 20 Related to Section 504 Compliance						
23	Amount of Line 20 Related to Security - Soft Costs						
24	Amount of Line 20 Related to Security - Hard Costs						
25	Amount of Line 20 Related to Energy Conservation Measures						
(1) To be completed for this Performance and Evaluation Report as a Revised Annual Statement (2) To be completed for the Performance and Evaluation Report							
Signature of the Executive Director and Date		Signature of Public Housing Director/Office of Native American Programs Administrator and Date					
A. Fulton Meacham Jr., Executive Director 5/10/12							
Date		Date					

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226

Expires 4/30/2011

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2012 CFP

Annual Statement/Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 4/30/2011

Part I: Summary		Grant Type and Number Capital Fund Program Grant No: PA28P001501-12 Replacement Housing Factor Grant No: Date of CFFP:		FFY of Grant: 2012 FFY of Grant Approval: 2011
Type of Grant <input type="checkbox"/> Original Annual Statement <input checked="" type="checkbox"/> Performance and Evaluation Report for Period Ending 3/31/2015		<input type="checkbox"/> Revised Annual Statement (revision no:) <input type="checkbox"/> Final Performance and Evaluation Report		
Line	Summary by Development Account	Total Estimated Cost	Revised*	Obligated
1	Total non-CFP Funds	Original		Total Actual Cost ¹ Expended
2	1406 Operations (may not exceed 20% of line 21) ²			
3	1408 Management Improvements			
4	1410 Administration (may not exceed 10% of line 21)			
5	1411 Audit			
6	1415 Liquidated Damages			
7	1430 Fees and Costs			
8	1440 Site Acquisition			
9	1450 Site Improvement			
10	1460 Dwelling Structures			
11	1465.1 Dwelling Equipment—Nonexpendable			
12	1470 Non-dwelling Structures			
13	1475 Non-dwelling Equipment			
14	1485 Demolition			
15	1492 Moving to Work Demonstration	\$ 8,000,979.00	\$ 8,000,979.00	\$ 3,305,101.06
16	1495.1 Relocation Costs			\$ 533,398.64
17	1499 Development Activities ⁴			

¹ To be completed for the Performance and Evaluation Report.

² To be completed for the Performance and Evaluation Report or a Revised Annual Statement.

³ PHAs with under 250 units in management may use 100% of CFP Grants for operations.

⁴ RHF funds shall be included here.

Annual Statement/Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 4/30/2011

Part I: Summary		FFY of Grant 2012 FFY of Grant Approval 2011	
PHA Name: Housing Authority of the City of Pittsburgh	Grant Type and Number Capital Fund Program Grant No: PA28P001501-12 Replacement Housing Factor Grant No: Date of CFFP:		
<input type="checkbox"/> Original Annual Statement <input checked="" type="checkbox"/> Performance and Evaluation Report for Period Ending:		<input type="checkbox"/> Revised Annual Statement (revision no:) <input type="checkbox"/> Final Performance and Evaluation Report	
Line	Summary by Development Account	Total Estimated Cost	Total Actual Cost ¹
		Original	Obligated
18a	1501 Collateralization or Debt Service paid by the PHA		
18ba	9000 Collateralization or Debt Service paid Via System of Direct Payment		
19	1502 Contingency (may not exceed 8% of line 20)		
20	Amount of Annual Grant: (sum of lines 2 - 19)	\$8,000,979.00	\$ 3,305,101.06
21	Amount of line 20 Related to LEP Activities		\$ 533,398.64
22	Amount of line 20 Related to Section 504 Activities		
23	Amount of line 20 Related to Security - Soft Costs		
24	Amount of line 20 Related to Security - Hard Costs		
25	Amount of line 20 Related to Energy Conservation Measures		
Signature of Executive Director.		Signature of Public Housing Director	
Date		Date	

¹ To be completed for the Performance and Evaluation Report.
² To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
³ PHAs with under 250 units in management may use 100% of CFF Grants for operations.
⁴ RIF funds shall be included here.

Annual Statement/Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 4/30/2011

Part II: Supporting Pages			Federal FY of Grant: 2012					
PHA Name: Housing Authority of the City of Pittsburgh		Grant Type and Number Capital Fund Program Grant No: PA23P001501-12 CFFP (Yes/ No): No Replacement Housing Factor Grant No:						
Development Number Name/PHA-Wide Activities	General Description of Major Work Categories	Development Account No.	Quantity	Total Estimated Cost	Total Actual Cost	Status of Work		
				Original	Revised ¹	Funds Obligated ²	Funds Expended ²	
Addison Terrace	MtW	1492	1	43,427.44	43,427.44	44,427.44	44,427.44	Comp
Bedford Dwellings	MtW	1492	1	75,777.04	75,777.04	75,777.04	75,777.04	Comp
Arlington Hgts	MtW	1492	1	24,632.24	24,632.24	24,632.24	24,632.24	Comp
Allegheny Dwellings	MtW	1492	1	47,760.24	47,760.24	47,760.24	47,760.24	Comp
Northview Hgts	MtW	1492	1	94,392.72	94,392.72	94,392.72	94,392.72	Comp
Bidwell High Rise	MtW	1492	1	20,871.60	20,871.60	20,871.60	20,871.60	Comp
Pressley High Rise	MtW	1492	1	37,794.48	37,794.48	37,794.48	37,794.48	Comp
Homewood North	MtW	1492	1	22,187.84	22,187.84	22,187.84	22,187.84	Comp
Scattered Sites South	MtW	1492	1	25,773.92	25,773.92	25,773.92	25,773.92	Comp
Murray Towers	MtW	1492	1	11,846.00	11,846.00	11,846.00	11,846.00	Comp
Glen Hazel Family	MtW	1492	1	24,444.24	24,444.24	24,444.24	24,444.24	Comp
Glen Hazel High Rise	MtW	1492	1	17,110.96	17,110.96	17,110.96	17,110.96	Comp
Scattered Sites North	MtW	1492	1	22,688.64	22,688.64	22,688.64	22,688.64	Comp
Mazza Pavillion	MtW	1492	1	5,452.96	5,452.96	5,452.96	5,452.96	Comp
Caliguri High Rise	MtW	1492	1	18,991.28	18,991.28	18,991.28	18,991.28	Comp
Finello High Rise	MtW	1492	1	10,529.84	10,592.84	10,592.84	10,592.84	Comp
Morse Gardens	MtW	1492	1	12,410.16	12,410.16	12,410.16	12,410.16	Comp
Carriack Regency	MtW	1492	1	12,034.08	12,034.08	12,034.08	12,034.08	Comp
Gualtieri Manor	MtW	1492	1	5,452.96	5,452.96	5,452.96	5,452.96	Comp

¹ To be completed for the Performance and Evaluation Report or a Revised Annual Statement

² To be completed for the Performance and Evaluation Report

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 4/30/2011

¹ To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
² To be completed for the Performance and Evaluation Report.

Annual Statement/Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 4/30/2011

Part III: Implementation Schedule for Capital Fund Financing Program PHA Name: Housing Authority of the City of Pittsburgh						Federal FFY of Grant: 2012	
Development Number Name/PHA-Wide Activities	All Fund Obligated (Quarter Ending Date)		All Funds Expended (Quarter Ending Date)		Reasons for Revised Target Dates ¹		
	Original Obligation End Date	Actual Obligation End Date	Original Expenditure End Date	Actual Expenditure End Date			
Addison Terrace	3/1/14	3/1/14	3/1/16	3/1/16		n/a	
Bedford Dwellings	3/1/14	3/1/14	3/1/16	3/1/16		n/a	
Arlington Heights	3/1/14	3/1/14	3/1/16	3/1/16		n/a	
Allegheny Dwellings	3/1/14	3/1/14	3/1/16	3/1/16		n/a	
Northview Heights	3/1/14	3/1/14	3/1/16	3/1/16		n/a	
Bidwell High Rise	3/1/14	3/1/14	3/1/16	3/1/16		n/a	
Pressley High Rise	3/1/14	3/1/14	3/1/16	3/1/16		n/a	
Homewood North	3/1/14	3/1/14	3/1/16	3/1/16		n/a	
Scattered Sites South	3/1/14	3/1/14	3/1/16	3/1/16		n/a	
Murray Towers	3/1/14	3/1/14	3/1/16	3/1/16		n/a	
Glen Hazel Family	3/1/14	3/1/14	3/1/16	3/1/16		n/a	
Glen Hazel High Rise	3/1/14	3/1/14	3/1/16	3/1/16		n/a	
Scattered Sites North	3/1/14	3/1/14	3/1/16	3/1/16		n/a	
Mazza Pavilion	3/1/14	3/1/14	3/1/16	3/1/16		n/a	
Caliguri Plaza	3/1/14	3/1/14	3/1/16	3/1/16		n/a	
Finello Pavilion	3/1/14	3/1/14	3/1/16	3/1/16		n/a	

¹ Obligation and expenditure end dated can only be revised with HUD approval pursuant to Section 9j of the U.S. Housing Act of 1937, as amended.

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 4/30/2011

PHA Name: Housing Authority of the City of Pittsburgh

Federal FY of Grant: 2012

[illegible]

¹ Obligation and expenditure end dated can only be revised with HUD approval pursuant to Section 9j of the U.S. Housing Act of 1937, as amended.

2012 HHS #1

Annual Statement/Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 4/30/2011

Part I: Summary		PHA Name: Housing Authority of the City of Pittsburgh		Grant Type and Number Capital Fund Program Grant No: Replacement Housing Factor Grant No: PA28R001501-12 Date of CFFP:		FFY of Grant 2012 FFY of Grant Approval: 2011	
Type of Grant		<input type="checkbox"/> Original Annual Statement <input checked="" type="checkbox"/> Performance and Evaluation Report for Period Ending 8/31/2013		<input type="checkbox"/> Revised Annual Statement (revision no:) <input type="checkbox"/> Final Performance and Evaluation Report			
Line	Summary by Development Account	Original	Revised ²	Obligated	Total Actual Cost ⁴		
1	Total non-CFF Funds						
2	1406 Operations (may not exceed 20% of line 21) ³						
3	1408 Management Improvements						
4	1410 Administration (may not exceed 10% of line 21)						
5	1411 Audit						
6	1415 Liquidated Damages						
7	1430 Fees and Costs						
8	1440 Site Acquisition						
9	1450 Site Improvement						
10	1460 Dwelling Structures						
11	1465.1 Dwelling Equipment-Nonexpendable						
12	1470 Non-dwelling Structures						
13	1475 Non-dwelling Equipment						
14	1485 Demolition						
15	1492 Moving to Work Demonstration						
16	1495.1 Relocation Costs						
17	1499 Development Activities ⁴	\$ 3,095,779.00	\$ 3,095,779.00	\$ 3,095,779.00	\$ -		

¹ To be completed for the Performance and Evaluation Report.
² To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
³ PEAS with under 250 units in management may use 100% of CFF Grants for operations.
⁴ RHF funds shall be included here.

**Annual Statement/Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program**

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 4/30/2011

Part I: Summary		FFY of Grant: 2012	
PHA Name: of the City of Pittsburgh	Grant Type and Number Capital Fund Program Grant No: PA28R001501-12 Date of CFFP:	FFY of Grant Approval: 2011	
<input type="checkbox"/> Original Annual Statement <input type="checkbox"/> Reserve for Disasters/Emergencies <input checked="" type="checkbox"/> Performance and Evaluation Report for Period Ending:		<input type="checkbox"/> Revised Annual Statement (revision no:) <input type="checkbox"/> Final Performance and Evaluation Report	
Type of Grant	Summary by Development Account	Total Estimated Cost	Total Actual Cost¹
		Original	Obligated Expended
18a	1501 Collateralization or Debt Service paid by the PHA		
18a	9000 Collateralization or Debt Service paid Via System of Direct Payment		
19	1502 Contingency (may not exceed 8% of line 20)		
20	Amount of Annual Grants: (sum of lines 2 - 19)	\$ 3,095,779.00	\$ 3,095,779.00 \$ -
21	Amount of line 20 Related to LBP Activities		
22	Amount of line 20 Related to Section 504 Activities		
23	Amount of line 20 Related to Security - Soft Costs		
24	Amount of line 20 Related to Security - Hard Costs		
25	Amount of line 20 Related to Energy Conservation Measures		
Signature of Executive Director		Signature of Public Housing Director	
Date		Date	

¹ To be completed for the Performance and Evaluation Report.
² To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
³ PHAs with under 250 units in management may use 100% of CFF Grants for operations.
⁴ RHF funds shall be included here.

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¹ To be completed for the Performance and Evaluation Report or a Revised Annual Statement.

U.S. Department of Housing and Urban Development
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Expires 4/30/2011

¹ To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
² To be completed for the Performance and Evaluation Report.

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 4/30/2011

¹ Obligation and expenditure and dated can only be revised with HUD approval pursuant to Section 9j of the U.S. Housing Act of 1937, as amended.

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Expires 4/30/2011

¹ Obligation and expenditure and dated can only be revised with HUD approval pursuant to Section 9j of the U.S. Housing Act of 1937, as amended.

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Annual Statement/Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 4/30/2011

Part I: Summary		Grant Type and Number Capital Fund Program Grant No: PA23R001502-12 Replacement Housing Factor Grant No: PA23R001502-12 Date of CFFP:		FFY of Grant: 2012 FFY of Grant Approval: 2011
Type of Grant <input checked="" type="checkbox"/> Original Annual Statement <input type="checkbox"/> Performance and Evaluation Report for Period Ending 8/31/2013 <input type="checkbox"/> Reserve for Disasters/Emergencies		<input type="checkbox"/> Revised Annual Statement (revision no:) <input type="checkbox"/> Final Performance and Evaluation Report		
Line	Summary by Development Account	Original	Total Estimated Cost Revised ²	Total Actual Cost ¹ Expended
1	Total non-CFF Funds			
2	1406 Operations (may not exceed 20% of line 21) ³			
3	1408 Management Improvements			
4	1410 Administration (may not exceed 10% of line 21)			
5	1411 Audit			
6	1415 Liquidated Damages			
7	1430 Fees and Costs			
8	1440 Site Acquisition			
9	1450 Site Improvement			
10	1460 Dwelling Structures			
11	1465.1 Dwelling Equipment—Nonexpendable			
12	1470 Non-dwelling Structures			
13	1475 Non-dwelling Equipment			
14	1485 Demolition			
15	1492 Moving to Work Demonstration			
16	1495.1 Relocation Costs			
17	1499 Development Activities ⁴	\$ 2,595,833.00	\$ 2,595,833.00	\$ 828,615.00
				\$ -

¹ To be completed for the Performance and Evaluation Report.

² To be completed for the Performance and Evaluation Report or a Revised Annual Statement.

³ PHAs with under 250 units in management may use 100% of CFF Grants for operations.

⁴ RHP funds shall be included here.

Annual Statement/Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 4/30/2011

Part I: Summary		FFY of Grant: 2012	
PHA Name: Housing Authority of the City of Pittsburgh	Grant Type and Number Capital Fund Program Grant No: Replacement Housing Factor Grant No: PA2SR001502-12 Date of CFP:	FFY of Grant Approval: 2011	
<input type="checkbox"/> Original Annual Statement <input checked="" type="checkbox"/> Performance and Evaluation Report for Period Ending:		<input type="checkbox"/> Revised Annual Statement (revision no:) <input type="checkbox"/> Final Performance and Evaluation Report	
Line	Summary by Development Account	Total Estimated Cost	Total Actual Cost
		Original	Revised ²
		Obligated	Expended
18a	1501 Collateralization or Debt Service paid by the PHA		
18a	9000 Collateralization or Debt Service paid Via System of Direct Payment		
19	1502 Contingency (may not exceed 8% of line 20)		
20	Amount of Annual Grant: (sum of lines 2 - 19)	\$ 2,595,833.00	\$ 828,615.00
21	Amount of line 20 Related to LBP Activities		\$ -
22	Amount of line 20 Related to Section 504 Activities		
23	Amount of line 20 Related to Security - Soft Costs		
24	Amount of line 20 Related to Security - Hard Costs		
25	Amount of line 20 Related to Energy Conservation Measures		
Signature of Executive Director		Signature of Public Housing Director	
Date		Date	

¹ To be completed for the Performance and Evaluation Report.
² To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
³ PHAs with under 250 units in management may use 100% of CFP Grants for operations.
⁴ RHF funds shall be included here.

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¹ To be completed for the Performance and Evaluation Report or a Revised Annual Statement.

U.S. Department of Housing and Urban Development
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³ To be completed for the Performance and Evaluation Report or a Revised Annual Statement.

² To be completed for the Performance and Evaluation Report.

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
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¹ Obligation and expenditure and dated can only be revised with HUD approval pursuant to Section 9j of the U.S. Housing Act of 1937, as amended.

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¹ Obligation and expenditure end dated can only be revised with HUD approval pursuant to Section 9j of the U.S. Housing Act of 1937, as amended.

Annual Statement/Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

U.S. Department of Housing and Urban Development
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Part I: Summary		PHA Name: Housing Authority of the City of Pittsburgh		Grant Type and Number Capital Fund Program Grant No: PA28P001501-11 Replacement Housing Factor Grant No: Date of CFFP:		FFY of Grant: 2011 FFY of Grant Approval: 2010	
Type of Grant		<input type="checkbox"/> Original Annual Statement <input checked="" type="checkbox"/> Performance and Evaluation Report for Period Ending 8/31/2013		<input type="checkbox"/> Revised Annual Statement (revision no:) <input type="checkbox"/> Final Performance and Evaluation Report			
Line	Summary by Development Account	Original	Revised ¹	Obligated	Total Estimated Cost	Total Actual Cost ¹	Expended
1	Total non-CFF Funds						
2	1406 Operations (may not exceed 20% of line 21) ²						
3	1408 Management Improvements						
4	1410 Administration (may not exceed 10% of line 21)						
5	1411 Audit						
6	1415 Liquidated Damages						
7	1430 Fees and Costs						
8	1440 Site Acquisition						
9	1450 Site Improvement						
10	1460 Dwelling Structures						
11	1465.1 Dwelling Equipment—Nonexpendable						
12	1470 Non-dwelling Structures						
13	1475 Non-dwelling Equipment						
14	1485 Demolition						
15	1492 Moving to Work Demonstration	\$ 9,394,290.00	\$ 9,394,290.00	\$ 9,394,290.00	\$ 9,394,290.00	\$ 6,699,267.18	
16	1495.1 Relocation Costs						
17	1499 Development Activities ⁴						

¹ To be completed for the Performance and Evaluation Report.
² To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
³ PHAs with under 250 units in management may use 100% of CFF Grants for operations.
⁴ RHF funds shall be included here.

Annual Statement/Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 4/30/2011

Part I: Summary		FFY of Grant: 2011 FFY of Grant Approval: 2010	
PHA Name: Housing Authority of the City of Pittsburgh	Grant Type and Number Capital Fund Program Grant No: P42SP001501-11 Replacement Housing Factor Grant No: Date of CFFP:		
<input type="checkbox"/> Original Annual Statement <input checked="" type="checkbox"/> Performance and Evaluation Report for Period Ending:			
Type of Grant		<input type="checkbox"/> Reserve for Disasters/Emergencies <input type="checkbox"/> Revised Annual Statement (revision no:) <input type="checkbox"/> Final Performance and Evaluation Report	
Line	Summary by Development Account	Total Estimated Cost	Total Actual Cost ¹
		Original	Revised ² Obligated Expended
18a	1501 Collateralization or Debt Service paid by the PHA		
18b	9000 Collateralization or Debt Service paid Via System of Direct Payment		
19	1502 Contingency (may not exceed 8% of line 20)		
20	Amount of Annual Grants (sum of lines 2 - 19)	\$ 9,394,290.00	\$ 9,394,290.00
21	Amount of Line 20 Related to LBP Activities		\$ 6,699,267.18
22	Amount of line 20 Related to Section 504 Activities		
23	Amount of line 20 Related to Security - Soft Costs		
24	Amount of line 20 Related to Security - Hard Costs		
25	Amount of line 20 Related to Energy Conservation Measures		
Signature of Executive Director		Signature of Public Housing Director	
Date		Date	

¹ To be completed for the Performance and Evaluation Report.
² To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
³ PHAs with under 250 units in management may use 100% of CFFP Grants for operations.
⁴ RFF funds shall be included here.

Annual Statement/Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
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Expires 4/30/2011

Part II: Supporting Pages			Federal FY of Grant: 2011					
PHA Name: Housing Authority of the City of Pittsburgh		Grant Type and Number Capital Fund Program Grant No: PA28P001501-11 CFPP (Yes/No): No Replacement Housing Factor Grant No:						
Development Number Name/PHA-Wide Activities	General Description of Major Work Categories	Development Account No.	Quantity	Total Estimated Cost	Total Actual Cost	Status of Work		
				Original	Revised ¹	Funds Obligated ²	Funds Expended ²	
Addison Terrace	MtW	1492	1	576,321.21	576,321.21	576,321.21	576,321.21	Comp
Bedford Dwellings	MtW	1492	1	323,784.19	323,784.19	323,784.19	323,784.19	Comp
Arlington Hieghrs	MtW	1492	1	44,120.25	44,120.25	44,125.25	44,125.25	Comp
Allegheny Dwellings	MtW	1492	1	375,021.90	375,021.90	375,025.90	375,025.90	Comp
Northview Heights	MtW	1492	1	734,491.53	734,491.53	734,491.53	734,491.53	Comp
Bidwell Highrise	MtW	1492	1	53,660.19	53,660.19	53,660.19	53,660.19	Comp
Pressley Highrise	MtW	1492	1	67,248.07	67,248.07	67,248.07	67,248.07	Comp
Homewood North	MtW	1492	1	208,843.18	208,843.18	208,843.18	208,843.18	Comp
Scattered Sites South	MtW	1492	1	233,115.12	233,115.12	233,115.12	233,155.12	Comp
Murray Towers	MtW	1492	1	51,228.20	51,228.20	51,228.20	51,228.20	Comp
Glen Hazel Family	MtW	1492	1	98,034.77	98,034.77	98,034.77	98,034.77	Comp
Glen Hazel Highrise	MtW	1492	1	35,613.67	35,613.67	35,613.67	35,613.67	Comp
Scattered Sites North	MtW	1492	1	276,355.58	276,355.58	276,355.58	274,355.58	Comp
Mazza Pavilion	MtW	1492	1	87,838.65	87,838.65	87,838.65	87,838.65	Comp
Caliguri Highrise	MtW	1492	1	63,855.63	63,855.63	63,855.63	63,855.63	Comp
Finello Highrise	MtW	1492	1	21,885.79	21,885.79	21,885.79	21,885.79	Comp
Morse Gardens	MtW	1492	1	115,969.98	115,969.98	115,969.98	115,969.98	Comp
Carriek Regency	MtW	1492	1	65,031.11	65,031.11	65,031.11	65,031.11	Comp
Beechview Manor	MtW	1492	1	44,491.15	44,491.15	44,491.15	44,491.15	Comp

¹ To be completed for the Performance and Evaluation Report or a Revised Annual Statement

² To be completed for the Performance and Evaluation Report.

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Expires 4/30/2011

¹ To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
² To be completed for the Performance and Evaluation Report.

Annual Statement/Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 4/30/2011

Part III: Implementation Schedule for Capital Fund Financing Program						
PHA Name: Housing Authority of the City of Pittsburgh						
Development Number Name/PHA-Wide Activities	All Fund Obligated (Quarter Ending Date)		All Funds Expended (Quarter Ending Date)		Reasons for Revised Target Dates ¹	
	Original Obligation End Date	Actual Obligation End Date	Original Expenditure End Date	Actual Expenditure End Date		
Addison Terrace	8/2/13	8/2/13	8/2/15	8/2/15	n/a	
Bedford Dwellings	8/2/13	8/2/13	8/2/15	8/2/15	n/a	
Arlington Heights	8/2/13	8/2/13	8/2/15	8/2/15	n/a	
Allegheny Dwellings	8/2/13	8/2/13	8/2/15	8/2/15	n/a	
Northview Heights	8/2/13	8/2/13	8/2/15	8/2/15	n/a	
Bidwell Highrise	8/2/13	8/2/13	8/2/15	8/2/15	n/a	
Pressley Highrise	8/2/13	8/2/13	8/2/15	8/2/15	n/a	
Homewood North	8/2/13	8/2/13	8/2/15	8/2/15	n/a	
Scattered Sites South	8/2/13	8/2/13	8/2/15	8/2/15	n/a	
Murray Towers	8/2/13	8/2/13	8/2/15	8/2/15	n/a	
Glen Hazel Family	8/2/13	8/2/13	8/2/15	8/2/15	n/a	
Glen Hazel Highrise	8/2/13	8/2/13	8/2/15	8/2/15	n/a	
Scattered Sites North	8/2/13	8/2/13	8/2/15	8/2/15	n/a	
Mazza Pavilion	8/2/13	8/2/13	8/2/15	8/2/15	n/a	
Caliguri Highrise	8/2/13	8/2/13	8/2/15	8/2/15	n/a	
Finello Highrise	8/2/13	8/2/13	8/2/15	8/2/15	n/a	

¹ Obligation and expenditure end dates can only be revised with HUD approval pursuant to Section 9j of the U.S. Housing Act of 1957, as amended.

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 4/30/2011

PHA Name: Housing Authority of the City of Pittsburgh

Federal FFY of Grant: 2011

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Annual Statement/Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 4/30/2011

Part I: Summary		Grant Type and Number		FFY of Grant: 2011	
PHA Name: Housing Authority of the City of Pittsburgh		Capital Fund Program Grant No: PA28R001502-11		FFY of Grant Approval: 2010	
Date of CFP:		Replacement Housing Factor Grant No: PA28R001502-11			
Type of Grant		<input type="checkbox"/> Reserve for Disasters/Emergencies			
<input checked="" type="checkbox"/> Original Annual Statement		<input type="checkbox"/> Revised Annual Statement (revision no:)			
<input checked="" type="checkbox"/> Performance and Evaluation Report for Period Ending: 8/31/2013		<input type="checkbox"/> Final Performance and Evaluation Report			
Line	Summary by Development Account	Original	Revised¹	Obligated	Total Actual Cost¹ Expended
1	Total non-CFP Funds				
2	1406 Operations (may not exceed 20% of line 21) ²				
3	1408 Management Improvements				
4	1410 Administration (may not exceed 10% of line 21)				
5	1411 Audit				
6	1415 Liquidated Damages				
7	1430 Fees and Costs				
8	1440 Site Acquisition				
9	1450 Site Improvement				
10	1460 Dwelling Structures				
11	1465.1 Dwelling Equipment—Nonexpendable				
12	1470 Non-dwelling Structures				
13	1475 Non-dwelling Equipment				
14	1485 Demolition				
15	1492 Moving to Work Demonstration				
16	1495.1 Relocation Costs				
17	1499 Development Activities ⁴	\$ 3,929,478	\$ 3,929,478	\$ 3,929,478	\$ 303,559.00

¹ To be completed for the Performance and Evaluation Report.
² To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
³ PHAs with under 250 units in management may use 100% of CFP Grants for operations.
⁴ RHF funds shall be included here.

Annual Statement/Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 4/30/2011

Part I: Summary		FFY of Grant: 2011 FFY of Grant Approval: 2010	
PHA Name: Housing Authority of the City of Pittsburgh	Grant Type and Number Capital Fund Program Grant No: Replacement Housing Factor Grant No: PA2SR001502-11 Date of CFFP:		
<input type="checkbox"/> Original Annual Statement <input checked="" type="checkbox"/> Performance and Evaluation Report for Period Ending:			
Type of Grant		<input type="checkbox"/> Reserve for Disasters/Emergencies <input type="checkbox"/> Revised Annual Statement (revision no:) <input type="checkbox"/> Final Performance and Evaluation Report	
Line	Summary by Development Account	Total Estimated Cost	Total Actual Cost ¹
		Original	Obligated
18a	1501 Collateralization or Debt Service paid by the PHA		Expended
18ba	5000 Collateralization or Debt Service paid Via System of Direct Payment		
19	1502 Contingency (may not exceed 8% of line 20)		
20	Amount of Annual Grant (sum of lines 2 - 19)	\$ 3,929,478	\$ 3,929,478
21	Amount of line 20 Related to LBP Activities		\$ 303,559.00
22	Amount of line 20 Related to Section 504 Activities		
23	Amount of line 20 Related to Security - Soft Costs		
24	Amount of line 20 Related to Security - Hard Costs		
25	Amount of line 20 Related to Energy Conservation Measures		
Signature of Executive Director		Signature of Public Housing Director	
Date		Date	

¹ To be completed for the Performance and Evaluation Report.
² To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
³ PHAs with under 250 units in management may use 100% of CFFP Grants for operations.
⁴ RHP funds shall be included here.

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 4/30/2011

¹ To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
² To be completed for the Performance and Evaluation Report.

U.S. Department of Housing and Urban Development
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Expires 4/30/2011

¹ Obligation and expenditure and dated can only be revised with HUD approval pursuant to Section 97 of the U.S. Housing Act of 1937, as amended.

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Obligation and expenditure end dated can only be revised with HUD approval pursuant to Section 9j of the U.S. Housing Act of 1937, as amended.

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Annual Statement (Performance and Evaluation Report)
 Capital Fund Program, Capital Fund Program Replacement Housing Factor and
 Capital Fund Financing Program

U.S. Department of Housing and Urban Development
 Office of Public and Indian Housing
 OMB No. 2577-0226

Part I: Summary		PHA Name:		Housing Authority City of Pittsburgh		Grant Type and Number Capital Fund Program Grant No: N/A Replacement Housing Factor Grant No: PA28R001502-10 Date of CFFP: N/A		FFY of Grant: 2010 FFY of Grant Approval: 2010	
Type of Grant [] Original Annual Statement [] Reserve for Disaster/Emergency [] Revised Annual Statement/Revision Number		Performance and Evaluation Report for Program Year Ending		[x] Final Performance and Evaluation		Total Actual Cost		Expended	
Line	Summary by Development Number	Original	Revised	Date of CFFP:		Total Actual Cost			
1	Total Non CGP Funds								
2	1408 Operating Subsidy								
3	1408 Management Improvements								
4	1410 Administration								
5	1411 Audit								
6	1415 Liquidated Damages								
7	1430 Fees and Costs								
8	1440 Site Acquisition								
9	1450 Site Improvement								
10	1460 Dwelling Structures								
11	1465.1 Dwelling Equipment - Non-Expendable								
12	1470 Non-Dwelling Structures								
13	1475 Non-Dwelling Equipment								
14	1485 Demolition								
15	1492 Moving to Work Demonstration								
16	1495.1 Relocation Costs								
17	1499 Development Activities								
18a	1501 Capitalization or Debt Services paid by the PHA	\$ 6,158,242.00	\$ 6,158,242.00			\$ 6,158,242.00		\$ 6,158,242.00	
18b	9000 Capitalization or Debt Services paid Via System of Direct Payment								
19	1502 Contingency (may not exceed 8% of line 20)								
20	Amount of Annual Grant (Sum of Lines 2-18)								
21	Amount of Line 20 Related to LBP Activities	\$ 6,158,242.00	\$ 6,158,242.00			\$ 6,158,242.00		\$ 6,158,242.00	
22	Amount of Line 20 Related to Section 504 Compliance								
23	Amount of Line 20 Related to Security - Soft Costs								
24	Amount of Line 20 Related to Security - Hard Costs								
25	Amount of Line 20 Related to Energy Conservation Measures								
Signature of the Executive Director		Signature of Public Housing Director		Date		Date			
<i>[Signature]</i>		<i>[Signature]</i>		3/26/2013					

1 To be completed for the Performance and Evaluation Report.
 2 To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
 3 PHAs with under 250 units in management may use 100% of CFF Grants for Operations.
 4 PHF Funds shall be included here.

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